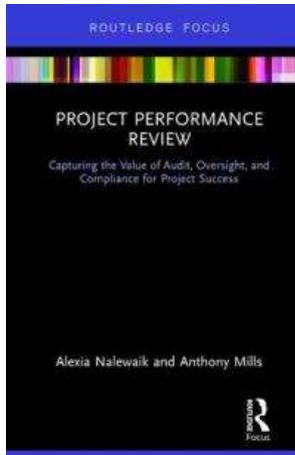


## PM WORLD BOOK REVIEW



Book Title: ***Project Performance Review: Capturing the Value of Audit, Oversight, and Compliance for Project Success***

Author: Alexia Nalewaik & Anthony Mills

Publisher: Routledge / Taylor and Francis Group

List Price: \$90.00      Format: Hard cover, 90 pages

Publication Date: 2016      ISBN: 978-1-4724-6140-7

Reviewer: Diana Romagnoli

Review Date: 02/2017

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### Introduction

This is a small, short in duration hardback book but the content is powerful. The subject of project performance of audit, oversight and compliance is covered extremely well in my opinion. They have pulled back the layers of project performance review excellently.

Though this is a short book it is not a quick read. It is written to cover the subject without a lot of fluff! I would say it has an academic approach. They want you to really understand what this subject is all about and to go about it with the significance it deserves.

### Overview of Book's Structure

The structure for this book is excellent. The subject of each chapter allows the reader to know exactly the coverage of the topic. They spend over half the book presenting the workings of the review process. I really appreciated how they presented it by not overwhelming but stimulating you to think of the application on the types of projects the reader may be working.

Additionally the second half of the book, the Overview chapter, is touchpoint for PMs to get the authors view of the project management performance review process in a visual with section annotations. It is thoroughly covered and presented from their PM experience discussed previously.

### Highlights

They know their subject. They use tested examples of situations that will certainly present themselves during these review efforts. They realistically prepare the PMs

that will tackle these evaluations. They present their project review process with all the importance that it deserves: as a learning effort, for suggestions for process improvement, and for team improvement. They show you where in a review process issues worthy of audit may present themselves. They are thorough without boring the reader or giving them too much information. They assume the reader is intelligent and therefore it is a pleasure to read.

### **Highlights: What I liked!**

The highlights for me with this book were the depth of the knowledge on the subject shared. They have had such wide experience. Particularly I liked the *Discussion* chapter the most. It was my favorite. It gave me great information on what the Project Performance Review process is all about and the importance it deserves as well as the insignificance it is often given. This chapter really turned my head to the subject wanting all my peers to share in the subject the authors are giving the readers.

### **Who might benefit from the Book?**

Though the authors state that project management projects are not normally audited and reviewed, I believe all new and seasoned PMs would do well to read this book. From the vantage point of hindsight is 20/20, this book gives you the essential elements to making a valid review and many of the obstacles that may prevent such an exercise. I agree that an audit doesn't need to be punitive but maybe from a lesson's learned perspective this would be helpful going forward. As they mention, it could easily give serious PMs a series of checks and balances and should an audit/review be done of projects they touch they may have an advantage knowing the approach taken.

### **Conclusion**

I hope you will read this book! As the book is not long in pages and my report is not long in paragraphs, please don't let the conciseness give you the impression that you should pass over this book. I found it very informative on a subject that I hadn't even considered given how many years I have spent in project management.

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For more about this book, go to: <https://www.routledge.com/Project-Performance-Review-Capturing-the-Value-of-Audit-Oversight-and/Nalewaik-Mills/p/book/9781472461407>

*Editor's note: This book review was the result of a partnership between the publisher, PM World and the [PMI Dallas Chapter](#). Authors and publishers provide the books to PM World; books are delivered to the PMI Dallas Chapter, where they are offered free to PMI members to review; book reviews are published in the PM World Journal and PM World Library. PMI Dallas Chapter members can keep the books as well as claim PDUs for PMP recertification when their reviews are published. Chapter members are generally mid-career professionals, the audience for most project management books. If you are an author or publisher of a project management-related book, and would like the book reviewed through this program, please contact [editor@peworldjournal.net](mailto:editor@peworldjournal.net).*

## About the Reviewer



**Diana Romagnoli**

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**Diana Romagnoli**, MBA, PMP has 30 years' experience in the health care industry. Diana lives in Texas and works nationwide for a large enterprise health system based in Nashville, Tennessee, USA.