

**PROFESSIONAL PROJECT MANAGEMENT PUBLICATIONS,
PRESENTATIONS, AND EXPERT WITNESS TESTIMONY
OF**

RUSSELL D. ARCHIBALD

PHD (Hon), MSc, PMI Fellow, PMP, PMI Member No. 6,
and Honorary Fellow of APM (UK)/IPMA

SUMMARY

(Detailed list follows)

BOOKS: 1967 TO 2015:

1. **Leading and Managing Innovation: What all Executive Teams must know about project, program, and portfolio management**, 1st Ed. Infinity Publishers, 2013, 2nd Ed. CRC Press, 2015. Co-authored with Shane Archibald. 104 pages.
2. **Project Managers as Senior Executives, Chapter 2 - Inter-Relationships Between an Enterprise's Strategic Management Process and It's Program/Project Portfolio Management Process, Volumes 1 and 2**. PMI 2011. Co-authored with Jean-Pierre Debourse.
3. **Gerenciamento de Projetos para Executivos – Inclui Portfólios e Programas**, co-authored with Darci Prado, INDG Tecnologia e Servicos, LTDA, Brazil. 2007. 144 pages.
4. **Managing High-Technology Programs and Projects**, John Wiley & Sons, NY. 3rd Edition 2003, 396 pages; Russian, Italian, simplified Chinese, 2004. 2nd Edition, 1992, 384 pages. Russian 2003, Italian, 1994. 1st edition 1976; Japanese, 1981; Italian, 1985, 278 pages.
5. **Network Based Management Systems (PERT/CPM)**, with R. L. Villoria, John Wiley & Sons, NY, 1967, 508 pages, Hungarian, 1971.

16 CHAPTERS IN 12 BOOKS EDITED BY OTHERS: 1962 TO 2017:

PREFACES/INTRODUCTIONS TO EIGHT BOOKS: 2002 to 2016

PROJECT MANAGEMENT INSTITUTE/PMI

Proceedings of the PMI World Congresses/International Seminars/Symposia

1969 TO 2008: 8 PAPERS, INCLUDING 2 KEYNOTE PAPERS.

Presentations at Meetings of Project Management Institute Chapters:

1989 TO 2015: 29 PAPERS TO 17 PMI CHAPTERS IN 5 COUNTRIES ON 3 CONTINENTS.

**INTERNATIONAL PROJECT MANAGEMENT ASSOCIATION -- IPMA
(INTERNET)**

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21 Papers (4 Keynote Papers) Published in the Proceedings of the IPMA/INTERNET International Congresses:

2013 - DUBROVNIK Co-authored with Wayne Abba, David Pells, Mils Shepherd, and Marc Zoicher

2008 – ROME

2004 – BUDAPEST

2003 – MOSCOW – 2 PAPERS

1992 – FLORENCE – WITH DR. STEEN LICHTENBERG – KEYNOTE PAPER

1990 – VIENNA

1988 – GLASGOW – 2 PAPERS, 1 WITH DR. SANDRO MISCIA
1979 – GARMISCH-PARTINKIRCHEN GERMANY – KEYNOTE PAPER
1976 – BIRMINGHAM UK – KEYNOTE PAPER
1972 – STOCKHOLM – KEYNOTE PAPER

Proceedings of the IPMA INTERNET International Expert Seminars, Zurich-Rushlikon, Switzerland:

1973 TO 1990: 5 PAPERS (INCLUDING 1 KEYNOTE.)

OTHER PROFESSIONAL ASSOCIATIONS:

1963 TO 2015: 23 PRESENTATIONS IN 8 COUNTRIES.

15 ARTICLES IN OTHER PROFESSIONAL JOURNALS AND PUBLICATIONS: 1964-2013

EXPERT WITNESS TESTIMONY: 1984-1990: LITIGATION CASES: 1 PM SOFTWARE, 2 PIPELINES, 3 NUCLEAR POWER PLANTS.

DETAILED LISTING

5 BOOKS: See Summary above.

16 CONTRIBUTIONS TO 12 BOOKS EDITED BY OTHERS:

1. Chapter 2 - "Inter-Relationships Between an Enterprise's Strategic Management Process and It's Program/Project Portfolio Management Process," **Project Portfolio Management Strategies for Effective Organizational Operations**, Luca Romano, Editor, IGI Global, 2017.
2. "Role Management: The Integrative Roles in Project Management," Chapter 23, **Project Management for Business Professions**, Joan Knutson, Editor, John Wiley & Sons, NY 2001, pp 440-457.
3. "Team Infrastructure Management: Project Team Planning and Project Start-Up," co-authored with Daniel P. Ono, Chapter 28, **Project Management for Business Professions**, Joan Knutson, Editor, John Wiley & Sons, NY 2001, pp 528-549.
4. "Project Team Planning: A Strategy for Success", Chapter 6, **Handbook of Program and Project Management**, Paul C. Dinsmore, Editor; AMACOM, NY, 1993, pp 71-78 .
5. "Project Team Planning: The Need, Methods and Benefits", **Dimensions In Project Management**, H. Reschke and H. Schelle, Editors; The German Project Management Society, Springer-Verlag, Berlin-Heidelberg, 1990, pp 219-230.
6. "Overcoming Cultural Barriers in Corporations to Effective Management by Projects", **Handbook of Management by Projects**, Roland Gareis, Editor; Manz, Vienna, 1990, pp 153-160.
7. "Project Start-up of Complex Information System Projects",
8. "Project Start-Up Workshops",
9. "Lessons Learned in Project Start-Up of Bi-Cultural Projects",
10. "Project Start-Up Checklists", this and the above 3 in the

Handbook of Project Start-Up, M. Fangel, Editor; International Project Management Association (Internet) Committee on Project Start-Up, Copenhagen, 1989.

11. "Organizing the Project Office and Project Team: Duties of Project Participants," Chapter 6, **Project Management Handbook**, D. Cleland and W. King, Editors; Von Nostrand Reinhold Co. NY, 1982; Second Edition, 1988, pp.85-110.
12. "Implementing Business Strategies Through Projects," Chapter 29, **Strategic Planning and Management Handbook**, D. Cleland and W. King, Editors; Van Nostrand Reinhold Company, NY, 1986.
13. "Program Management," Chapter 26, **Management Handbook**, Paul Mali, Editor; John Wiley & Sons, NY 1981.
14. **The Initiation and Implementation of Industrial Projects In Developing Countries, A Systematic Approach**, Report of the Expert Working Group at the United Nations Industrial Development Organization, Vienna, 13-18 November 1972, (United Nations Publication Sales No. E.75.II.B.2, 1975).
15. "Dynamic Planning of Industrial Growth In Emerging Countries," (with A. T. Materna) Chapter 5, **Management Sciences in the Emerging Countries**, Barish and Verhulst, Editors, Pergamon Press, NY, 1965.
16. "Report on Workshop I: Program Planning and Control", **Science, Technology, and Management**, The Proceedings of the National Advanced-Technology Management Conference, Seattle, Sept. 4-7, 1962, Fremont E. Kast and James E. Rosenweig, Editors, McGraw-Hill, NY, 1963, pp. 342-344.

PREFACES AND FOREWORDS TO OTHER BOOKS (partial list):

1. **I temi ed i processi di project management - conoscenze ed abilità** (The themes and processes of project management - knowledge and skills), ISIPM Italy, Franco Angeli, 2016
2. **Empowering Project Teams -- Using Project Followership to Improve Performance**, Marco Samprieto and Tiziano Villa, CRC Press, 2013.
3. **Project Management and Methods**, Sven Antvik, Hakan Sjöholm, HAFTAD, Engelska, Sweden, 2012
4. **Industrial Project Management—Planning, Design, and Construction**, Stephano Tonchia, Springer-Verlag, Berlin Heidelberg, pp vii-viii, 2008.
5. **Professional Project Management--The Guide**, Jamal Chamoun. McGraw-Hill, 2002.
Administracion Profesional de Preoyectos-La Guia, (Spanish Edition), Jamal Chamoun.

PROJECT MANAGEMENT INSTITUTE/PMI

Proceedings of the PMI World Congresses/International Seminars/Symposia

1. "The Application of Success Probabilities, Success Driven Project Management/SPDM, and Some Critical Chain Concepts to the Oil & Gas Industry in Brazil." Russell D. Archibald, USA; Vladimir Liberzon, Peter Berndt de Souza Mello, Brazil
PMI College of Scheduling Annual Conference, 4-7 May 2008, Chicago, IL USA

2. "The Application of SPDM, Critical Chain and Portfolio Project Management Principles to the Construction of the 670 km Urucu Manaus (Petrobras) Pipeline." Russell D. Archibald, Peter Berndt de Souza, Jefferson Guimarães' 2007 PMI Global Congress-Latin America, Cancun, Mexico
3. "From Russian With Love: Truly Integrated Project Scope, Schedule, Resource and Risk Information," co-authored with Vladimir Liberzon, PMI Global Congress-Europe, May 25-28 2003, The Hague, Netherlands.
4. "Achieving Quality Teamwork Through Project Performance Reviews" (with Daniel P. Ono), Dallas, Texas, pp. 439-444, Sept. 28-Oct. 2, 1991.
5. "Project Start-Up Workshops: Gateway To Project Success", (with Daniel P. Ono), San Francisco, 1988.
6. "Multi-Project Operations Planning and Control: The Function and Supporting System," (with J. P. Van Cleave) Washington, D. C., 1974.
7. "Wanted: A Better Understanding of Project Management, Houston, Texas, 1971.
Keynote paper, third annual PMI Seminar/Symposium conference that led to founding of the Houston Chapter of PMI, the first formal chapter of PMI.
8. "Planning, Scheduling and Controlling the Efforts of Knowledge Workers," **Seminar in Advanced Project Management Concepts**, Georgia Institute of Technology/Project Management Institute, Atlanta, Georgia, Oct. 9-10, 1969. (**Formation meeting of the Project Management Institute.**)

Presentations at Meetings of Project Management Institute Chapters in 9 countries:

1. "Project Management in the 1960s and the Formation of PMI," **Presentation to the PMI Moscow Chapter**, November 2015.
2. "Leading and Managing Innovation: What all Executive Teams must know about Project, Program, and Portfolio Management."
"Liderazgo y Gerencia de la Innovación: Que deben saber los Equipos de Ejecutivos sobre Gerente de Proyectos, Programas y Portafolios."
"PMI Bajío Formative Chapter, Queretaro, Mexico, March 26, 2015
3. "Leading and Managing Innovation," **Project Zone Germany/PMI Frankfurt Chapter**, Frankfurt 18-19 March 2013. Presentation also available in Spanish.
4. "Some Lessons Learned from 60 Years in Project Management," **Primer Congreso Internacional de Gerencia de Proyectos, PMI Colombia Chapter**, Nov. 1-3, 2012, Bogota, Colombia.
5. "State Of The Art Of Project Management: 2008-2013," **Keynote Presentation to the PMTOUR Mexico 2008, PMI Mexico Chapter, Mexico City, Mexico, June 23-24, 2008.**
6. "State of the Art in Project Management in 2010" - **Keynote Paper Milwaukee PMI Southeast Wisconsin Professional Development Day**, Oct. 19 2005.

7. "Proposals to Accelerate Advancement from Project Manager to Senior Executive," with Jean-Pierre Debourse, **PMTOUR 3er Congreso Internacional de Direccion de Proyectos, PMI Mexico City Chapter**, June 9, 2011.
8. "State of the Art in Project Management: 2010" **The Second International Annual Conference of the Moscow Chapter of PMI**, October 12-13, 2005, Moscow
9. State Of The Art Of Project Management: 2004, **PMI-São Paulo 4th International Seminar on Project Management, "Maturity in Project Management"**, São Paulo, Brazil, December 9-10, 2004
10. Life Cycle Models For High-Technology Projects – *Applying Systems Thinking To Managing Projects*, **PMI-São Paulo 4th International Seminar on Project Management, "Maturity in Project Management"**, São Paulo, Brazil, December 9-10, 2004
11. Global System For Categorizing Projects: The Need for, Recommended Approach to, Practical Uses of, and Description of a Current Project to Develop the System, **2nd Latin American PMIGOVSIG Forum on Project Management In Government**, September 21-22, 2004, Brasilia, Brazil
12. State Of The Art Of Project Management: 2004, **2^o Simposio di PM—PMI Italy Chapters "Project Manager Role Evolution" Castlegandolfo (Roma), Italia**, 24 June 2004
13. Variations in the Role of the Project Manager, **2^o Simposio di PM—PMI Italy Chapters "Project Manager Role Evolution" Castlegandolfo (Roma), Italia**, 24 June 2004
14. State of the Art of Project Management: 2003, **PMI Lima Peru Student Section/UNI 2nd National Congress on Project Management**, Lima, Peru, October 24-25, 2003.
15. "The Importance and Value of Project Management to Enterprises and Institutions," **PMI Lima Peru Student Section/UNI 2nd National Congress on Project Management**, Lima, Peru, October 24-25, 2003.
16. "Life Cycle Models for High-Technology Projects: Applying Systems Thinking to Managing Projects," **PMI Central Iowa Chapter Professional Development Day**. Des Moines, Iowa, Oct. 17, 2003.
17. "What CEOs Must Demand to Compete and Collaborate in 2005," **PMI Orange County Chapter**, Costa Mesa, CA, November 13, 2001.
18. "What CEOs Must Demand to Compete and Collaborate in 2005," **PMI 6th Region PM Conference and Expo**. May 10, 2002, Houston, TX. **KEYNOTE**.
19. "What CEOs Must Demand to Compete and Collaborate in 2005," **PMI Mexico City First Ibero-Americano Project Management Forum**, June, 2000.
20. "Project Interface Management," One-day Workshop, **PMI Mexico City First Ibero-Americano Project Management Forum**, June, 2000.
21. "Project Team Planning and Project Start-Up", (with Daniel P. Ono), **PMI Mexico City Chapter Second National Forum** November 23-25, 1998.

22. "A Strategy for Overcoming Barriers to Effective Project Management," **PMI Mexico City Chapter First National Forum**, November 13-14, 1997.
23. "Project Interface Management," **PMI New Jersey Chapter One-Day Seminar**, April 26, 1993.
24. "Multi-Project Management," **PMI Orange County Chapter**, Costa Mesa, CA, September 14, 1993.
25. "Project Interface Management," **PMI Orange County Chapter**, Costa Mesa, CA, August 11, 1992.
26. "High Velocity Project Management: Creating Effective Start-Ups and Making Smooth Transitions," **PMI Northern California Chapter Asilomar Regional Conference**, July 13-14, 1990.
27. "Making the Vision a Reality: Linking Strategies and Project Management to Take the PMI NCC Where You Want it To Go," **PMI Northern California Chapter**, September 26, 1990.
28. "Project Management Training in Developing Countries," **PMI Southern California Chapter**, November 12, 1989
29. "Applying Project Management Practices in a Multi-Project Matrix Organization", **PMI Southern California Chapter**, September 13, 1989.

INTERNATIONAL PROJECT MANAGEMENT ASSOCIATION -- IPMA **(Formerly INTERNET)**

Papers Published in the Proceedings of the IPMA/INTERNET International Congresses in 9 countries:

1. "A Team-based Approach to Continuous Improvement in Program, Project and Portfolio Management: The U. S. Government's Global Threat Reduction Initiative," by Russell D. Archibald, Wayne Abba, David L. Pells, Miles Shepherd and Marc Zocher. **Project Management World Journal**, Vol. II, Issue 11, November 2013. Originally presented at the **27th IPMA World Congress** in Dubrovnik, Croatia, October 2013
2. "The Interfaces Between Strategic Management of an Enterprise and Project Portfolio Management Within the Enterprise," **22nd IPMA World Congress "Project Management to Run"** 9-11 November 2008, Rome Italy.
3. "Project Categories and Life Cycle Models: Report on the 2003 IPMA Survey" (with Vladimir Voropaev), **18th IPMA World Congress on Project Management**, Budapest, Hungary, 18-22 June 2004.
4. "Commonalities and Differences in Project Management Around the World: A Survey of Project Categories and Life Cycles" (with Vladimir I. Voropaev, SOVNET/IPMA President), **17th IPMA World Congress on Project Management**, Moscow, June 4-6 2003.

5. "Managing Project Portfolios, Programs and Projects," **17th IPMA World Congress on Project Management, Moscow**, June 4-6 2003.
6. "Improving Project Management Capabilities," **17th IPMA World Congress on Project Management, Moscow**, June 4-6 2003.
7. "Experiences Using Next Generation Management Practices -- The Future Has Already Begun!" (with Dr. Steen Lichtenberg), Keynote Paper, **IPMA World Congress on Project Management**, Florence, Italy, pp. 83-97 Vol. I, June, 1992.
8. "Managing Commitments on Cross-Cultural Projects" (with Gerard L. Rossy), **IPMA World Congress on Project Management** Florence, Italy, pp. 377-387 Vol. II, June, 1992.
9. "Overcoming Cultural Barriers To Effective Management By Projects", **IPMA World Congress on Project Management**, Vienna, June 1990.
10. "Project Interface Management - A Key To More Effective Project Management", **IPMA World Congress on Project Management** Glasgow, pp. 51-59, September 1988.
11. "A Comprehensive Training Program for Project Management" (with Dr. Sandro Miscia), **IPMA World Congress on Project Management**, Glasgow, pp. 61-69, September 1988.
12. "In Search of New Frontiers in Project Management" Keynote Paper, **IPMA World Congress on Project Management**, Garmisch-Partenkirchen, W. Germany, 1979.
13. "Adaptation of Project Management by Developing Countries" Keynote Paper, **IPMA World Congress on Project Management**, Birmingham, England, 1976.
14. "Management Information Systems for Projects and for Organizations: A Comparative Overview" Keynote Paper, **IPMA World Congress on Project Management**, Stockholm, Sweden, 1972.

Proceedings of the IPMA INTERNET International Expert Seminars, Zurich-Rushlikon, Switzerland:

1. "The Job of Project Manager: A Career or Stepping Stone?", Keynote Paper, March 1990.
2. "Managing Project Commitment" (with G. L. Rossy), March 1990.
3. "Project Manager Profile, Educational Subject Matter, and Certification" (with A. B. Harpham), Seminar Team Report, March 1990.
4. "Technology Transfer In Cross-Boundary Projects", 1977.
5. "Network-Based Management Systems for Operations Control", 1973

OTHER PROFESSIONAL MEETINGS (11 countries):

1. "Program Management Improvement Team: A Best Practice Based Approach to Process Improvement and Program Governance at the National Nuclear Security Administration," Wayne Abba, Russell Archibald, Michael Haase, David Pells, Miles Shepherd, and Marc Zocher. **3rd annual University of Maryland Project Management Symposium**, College Park, Maryland, USA, May 2016.
2. "Linking the Comprehensive Six Phase Project Life Cycle and Project Team Cognitive Readiness with the TCM Framework, by Russell D. Archibald, Ivano Di Filippo, Daniele Di Filippo, and Shane Archibald. Presented at the **ICEC IX World Congress, Milan, Italy**, October 20-22, 2014.
3. "The Six-Phase Comprehensive Project Life Cycle Model," **Seminar at SUPSI University, Lugano, Switzerland**, March 20, 2013.
4. "Project Management in Support of Public Administration: Reflecting the State of the Art in International Project Management," **Seminario: Il Project Management come levra di cambiamento nella Pubblica Amministrazione**, 13 November, 2008, Rome, Italy.
5. "Maturity and Success in I.T. Project Management" Results of MCPM Research in Brazil, **7th International Workshop in Project and Programme Management, ESC-Lille School of Business**, Lille, France, August 2007
6. Variations in the Role of the Project Manager, **4th Project Management Workshop, Ecole Supérieur de Commerce/ESC**, Lille, France, 16-20 August, 2004.
7. Importance and Value of Project Management to Enterprises and Institutions, **European Union Forum**, Warsaw, Poland, 16 June, 2004.
8. "The Importance and Value of Project Management for Enterprises and Institutions," **Project Management Conference, Escuela Colombiana de Ingeniería**, Bogotá. Colombia, Dec. 5-6, 2003.
9. "Life Cycle Models for High-Technology Projects: Applying Systems Thinking to Managing Projects," **Swedish ProjektForum Projektledningens Dag, Stockholm**, Nov. 12, 2003.
10. "Application of Project Management When Using Different Project Delivery Systems," **Conference on Project Delivery Systems: Financial and Organizational Solutions for Public Works**, Centro Congressi Assolombarda, Milano, Italy, May 5, 1995.
11. "Re-Tooling the Project-Driven Organization", Keynote Paper, **PROJEXPO '92**, Silicon Valley Institute, San Jose, CA, Nov. 4-6, 1992.
12. "Project Interface Management", **PROJEXPO '92**, Silicon Valley Institute, San Jose, CA, Nov. 4-6, 1992.
13. "The Principles and Practices of Multi-Project Management," **ANIMP One-Day Seminar**, Milano, Italy, April 11, 1991.
14. "The Principles of Project Management - In a Nutshell", 1991 **National C/SCSC Workshop**, SCEA/NSIA/PMA, Washington, D.C., Oct. 28-30, 1991.

15. "The Role of the Project Manager in the Matrix Organization," **IPMA-Austria One-Day Workshop**, Vienna, Austria, September 16, 1990.
16. "Effective Utilization of Resources Through Multi-Project Planning and Control," **First Congress on Engineering Economics**, XI Convention of the Union Panamericana de Asociaciones de Ingenieros, Buenos Aires, Argentina, 27 Sept.-3 Oct. 1970.
17. "Schedule Planning and Control", **American Management Association Briefing Session**, Los Angeles, Apr. 23-25, 1969.
18. "Schedule Planning and Control", **American Management Association Briefing Session**, Washington, D.C., Nov. 21, 1968.
19. "Time-Saving, Cost-Cutting Tools for Product Management", **Chicago Chapter of the American Marketing Association**, Chicago, Oct. 17, 1968.
20. "Network planning (PERT/CPM) -- a time-saving, cost cutting tool", **Ideas for Management**, Proceedings of the 1967 International Systems Meeting, Detroit, Michigan, Oct. 1-4, 1967, Systems and Procedures Association, pp. 91-102.
21. "Scheduling Land Development with CPM and the Computer," **23rd Annual Convention-Exposition of the National Association of Home Builders**, Chicago, Illinois, Dec. 6, 1966.
22. "Use of PERT/CPM In New Product Introductions", **Spring Conference**, GMA Administrative Systems Committee, Washington, D.C., Apr. 21-22, 1966.
23. "Network Planning - A Time Saving, Cost Cutting Tool," **International Conference**, Society for the Advancement of Management, Honolulu, Hawaii, 1965.
24. "Problems and Pitfalls in Implementing Management Information Systems" (with R. L. Villoria), **Winter Annual Meeting**, American Society of Mechanical Engineers ASME, New York, 1964.
25. "Network Planning and Evaluation Methods (PERT/CPM)" (with R. L. Villoria), **Winter Annual Meeting**, American Society of Mechanical Engineers ASME, Philadelphia, PA, 1963.

**ARTICLES PUBLISHED IN PROFESSIONAL JOURNALS
AND PUBLICATIONS:**

FOR PAPERS AND PRESENTATIONS PUBLISHED IN THE PM WORLD JOURNAL

go to <http://pmworldlibrary.net/authors/russell-d-archibald/>

1. "Unlocking a Project Team's High-Performance Potential Using Cognitive Readiness: A Research Study Report and Call to Action," Russell D. Archibald, Ivano Di Filippo, Daniele Di Filippo and Shane C. Archibald. **Project Management World Journal**, Vol. II, Issue 11, November 2013.
2. "Building Commitment in Project Teams" (with Gerard L. Rossy), PMI Project Management Journal, Vol. XXIII, No. 2, June 1992, pp. 5-14.

3. "Project Kickoff Workshops: Gateway to Project Success-1987" (with Daniel P. Ono), pmNETwork, Oct. 1990, pp. 20-21.
4. "Developing AT&T's Project Management Process: A Consultant's View", pmNETwork, Oct. 1990, pp. 26-27.
5. "Project Management Education and Training in the USA", International Journal of Project Management, Vol. 7, No. 4, Nov. 1989, pp. 199-200.
6. "Projects: Vehicles for Strategic Growth", Project Management Journal, V.XIX, No. 4, Sept. 1988, pp. 31-34.
7. "Key Milestones in the Early PERT/CPM Days", Project Management Journal, V. XVIII, No. 4, Sept. 1987, pp. 29-31.
8. "Software Review: Viewpoint Version 2.5", Project Management Journal, V. XVIII, No. 4, Aug. 1987, pp. 21-22.
9. "A Questionnaire On Project Management For Use In Manager Indoctrination and Training", Project Management Quarterly, V. IV, No. 3, Sept. 1973.
10. "The Electronic Engineer's Guide to Project Management" (with M. Flaks), The Electronic Engineer, 5 part series, Apr/Aug. 1968
11. "How PERT/CPM Saves Time and Cost," Petroleum Management, Nov. 1965
12. "Go CPM - With Caution," Construction Equipment and Materials, Oct. 1965
13. "Product Planning and Evaluation" (with R. L. Villoria), Mechanical Engineering, June 1964.
14. "PERT/CPM Management System for the Small Subcontractor", Small Business Administration, US Government, Technical Aids for Small Manufacturers, March-April 1964.
15. "How PERT/CPM Saves Time and Cost," Petroleum Management, November 1963.
16. "PERT and the Role of the Computer," Computers and Automation, July 1963.

PROPRIETARY PUBLICATIONS:

1. **Project Management Guide**, Internal Corporate Manual, ITT Corp., 1972, 180 pp.
2. **Project Manager's Handbook**, Booz, Allen & Hamilton, Inc., 1967.
3. **PERT Management Information Systems**, Lecture Notes, Engineering X499 (Sec. 10), Engineering Extension, University of California, Los Angeles, Spring 1962.

EXPERT WITNESS TESTIMONY

RELATING TO LITIGATION BETWEEN GENERAL ELECTRIC INFORMATION SERVICES (GEISCO) AND XEBEK (Seattle)

Concerning development and marketing of a mainframe CPM/NAS software package for project scheduling with advanced graphics capabilities:

Deposition of Russell D. Archibald for GEISCO, September, 1990, Seattle, WA. (Settlement reached after first day of trial, deposition not made public and testimony not required).

RELATING TO ARBITRATION BETWEEN U.S. SPRINT (OWNER, KANSAS CITY) AND PIPELINE CONSTRUCTION SERVICES, INC. (CONTRACTOR, HOUSTON)

Concerning contractor claims for owner-caused delays, work scope increases and unit price extras on a 200 mile fiber optic underground placement project in Tennessee:

Deposition of Russell D. Archibald for Pipeline Construction Services, (Settlement reached prior to arbitrators' decision.)

RELATING TO COMMONWEALTH EDISON'S BRAIDWOOD NUCLEAR POWER PLANT PROJECT, FOR THE ILLINOIS COMMERCE COMMISSION

Concerning the prudence of project management practices, methods, and scheduling techniques used in designing, constructing, and commissioning this multi-billion dollar two-unit power generating station, and what costs should be disallowed from the rate base due to imprudent management practices and paid by the utility shareholders and not the rate payers:

1. Testimony of R. Archibald, T. Bishop, J. Cairncross, E. Serdicoff On the Subject of Braidwood Audit Procedures and Execution, Auditor's Rebuttal To Edison's Witness Paul R. Bjorn, Staff Audit Exhibit OKA SR-7, August 24, 1990.
2. Testimony of R. Archibald, T. Bishop, J. Cairncross, M. Hagarty, B. Torone, On the Subject of Project Management, Staff Audit Exhibit OKA SR-1, August 6, 1990.
3. Section 8: Project Management, Audit of the Reasonableness of the Cost of Commonwealth Edison Company's Braidwood Unit 2 Nuclear Power Plant, Feb. 1989.
4. Testimony of Thomas W. Bishop, Russell D. Archibald and Michael Hagarty, Stenographic Transcript of Proceedings Before the Illinois Commerce Commission, Sept. 26, 1988, pages 15055-15498.
5. Section 8: Project Management, Audit of the Reasonableness of the Cost of Commonwealth Edison Company's Braidwood Unit 1 Nuclear Power Plant, April 1988.

RELATED TO PACIFIC GAS & ELECTRIC'S DIABLO CANYON NUCLEAR POWER PLANT PROJECT, FOR THE CALIFORNIA PUBLIC UTILITIES COMMISSION:

Concerning the prudence of project management practices, methods, and scheduling techniques used in designing, constructing, and commissioning this multi-billion dollar two-unit power generating station, and what costs should be disallowed from the rate base due to imprudent management practices and paid by the utility shareholders and not the rate payers:

1. Rebuttal Testimony of Russell D. Archibald, Project Management, Exhibit No. 15,000, June 20, 1988.

2. Supplemental Testimony of Russell D. Archibald, Exhibit No. 14,501, May 16, 1988.
3. Prepared Testimony of Russell D. Archibald, Overview of Management, Exhibit No. 11,295, March, 1987.
4. Prepared Testimony of Russell D. Archibald, Project Management, Exhibit No. 11,175, March, 1987.

RELATED TO SOUTHERN CALIFORNIA EDISON'S SAN ONOFRE NUCLEAR POWER PLANT PROJECT FOR THE CALIFORNIA PUBLIC UTILITIES COMMISSION:

Concerning the validity of testimony on behalf of Southern California Edison by Prof. Ronald Fox relating to planning, scheduling and managing large, complex projects:

1. Direct Testimony and Cross Examination of Russell D. Archibald, Reporter's Transcript of Proceedings Before the California Public Utilities Commission, Jan. 6, 1986, pp. 10095-10126.
2. Prepared Testimony of Russell D. Archibald, Exhibit No. 7055, November 1, 1985.

RELATED TO THE TRANS-ALASKA PIPELINE SYSTEM PROJECT, FOR THE STATE OF ALASKA'S PUBLIC UTILITIES COMMISSION BEFORE THE FEDERAL ENERGY REGULATORY COMMISSION, DOCKET NO. OR-78-1, PHASE II:

Concerning the prudence of project management methods and scheduling techniques used in designing, constructing, and commissioning this multi-billion dollar pipeline system, and the resulting project costs, and what costs should be disallowed from the base cost due to imprudent management for purposes of calculating the royalty revenues to the State of Alaska:

1. Cross Examination of Russell D. Archibald, Reporter's Transcript of Proceedings, November 29, 1984, Volume 406, pp 59050 - 59163.
2. Prepared Direct Closing Testimony of Russell D. Archibald, October 19, 1984.
3. Prepared Direct Rebuttal Testimony and Exhibits of Russell D. Archibald, January 10, 1984.

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