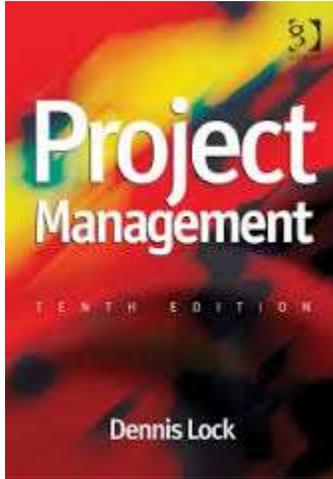

PM WORLD BOOK REVIEW



Book Title: ***Project Management – Tenth Edition***

Author: **Dennis Lock**

Publisher: Gower

List Price: US \$59.95

Format: Soft Cover, 550 Pages

Publication Date: April 2013

ISBN: 978-1-4094-5419-9

Reviewer: Diane Johnson Morris

Review Date: March 2014

Introduction to the Book

Project Management – Tenth Edition is a great overview of the entire project management process. The author, Dennis Lock, provides an extensive outline of all aspects of project management from a basic introduction through managing and closing the project. The book not only explains each component of project management, but also gives detailed stories and applications of each aspect.

The book's biggest focal points are the case examples which illustrate the concepts. With these case examples and the accompanying over 200+ figures, Dennis Lock is able to fully explain how these concepts translate to real-world project management plans and artifacts. Showing these examples enables the reader to really put the concepts into practice.

Overview of Book's Structure

Project Management – Tenth Edition is organized with a preface stating updates, 29 chapters, list of figures, bibliography, and index. Since this is an updated edition, Dennis Lock keeps the content current by removing elements that are no longer as relevant and adding content for new developments. However, the paperback version does not include a referenced CD-ROM that comes with the Hardback Tutor's Edition. If needed, the Hardback CD-ROM includes PowerPoint presentations, optional lectures and supplemental PDFs.

Highlights: What's New in this Book

Project Management - Tenth Edition continues with the organization of the material in project life cycle sequence. Dennis Lock has added two key areas of content: (1) the area of business change projects and (2) an open letter to senior executives. These areas were added due to the importance of change projects and senior leadership support for a project's success. The areas removed, but included on the CD-ROM Hardcover Edition, are (1) line-of-balance scheduling and (2) more advance and less rarely used techniques.

Highlights: What I liked!

There are several key areas that I liked about *Project Management - Tenth Edition*. First, I appreciated the sequence of the book and detail. The book is organized in a logical sequence of application. So the reader can skip to an area of focus and understand how to tackle a particular topic quickly. In this way, the book can be used as an excellent reference tool. Once in the section, the examples and figures help to explain concepts and to ensure the reader can apply the technique correctly.

The second area of the book that I liked was Dennis Lock's focus on project scheduling, methods, and examples. In today's world of advanced scheduling tools, it is difficult to understand the backend scheduling techniques that happen behind the scenes with a click of a mouse. The author devotes a lot of time explaining structures, terms, networks, and resources.

Finally, another area that I liked about the book was the chapter on implementing change projects. Since companies invest in projects to change their business, the discussion around the impacts of the change are critical. Often project successes require that the workforce must change how they do their work. By spending time on this topic, Dennis Lock ensures the project team adequately accounts for change management to ensure the workforce can adapt and thus the project can achieve the planned outcomes.

Who might benefit from the Book

Because *Project Management - Tenth Edition* uses examples from multiple industries with various levels of complexities, the book is useful to both the new and seasoned project managers. It can be used for a quick reference when trying to recall a project management technique or to research a new aspect of project management. The new project manager may still be learning the terminology and differences of project scheduling techniques and benefit from referring to Chapter 13 Detailed Planning: An Introduction to Critical Path Networks. On the other hand, the experience project manager may be now learning to coordinate multiple projects and refer to Chapter 26:

Managing Multiple Projects Programs and Portfolios. In both cases, the project manager can benefit from this structured project management reference book.

Conclusion

Project Management - Tenth Edition is an excellent start or addition to any project manager's reference library. The comprehensive explanation of the project management process and tools provides both a quick review of specific topics and in-depth examples. In addition, most chapters include references and further reading to direct the reader to other resources, if needed.

In addition the author, Dennis Lock, provides a useful bibliography to aid the reader in pulling together reference material, as needed, for research or justifying an approach. Plus, there is an index which provides a quick way to find specific terminology and information. These sections, in conjunction with a well-organized contents section, make the book easy to use and navigate.

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http://www.gowerpublishing.com/default.aspx?page=637&calcTitle=1&title_id=12160&edition_id=23754

Editor's note: This book review was the result of cooperation between the publisher, PM World and the Dallas Chapter of the Project Management Institute (PMI Dallas Chapter – www.pmidallas.org). Publishers provide the books to PM World; books are delivered to the PMI Dallas Chapter, where they are offered free to PMI members to review; book reviews are published in the PM World Journal and PM World Library. Reviewers can keep the books and claim PDUs for PMP recertification. PMI Dallas Chapter members are generally mid-career professionals, the audience for most project management books. If you are an author or publisher of a project management-related book, and would like the book reviewed through this program, please contact editor@peworldjournal.net.

About the Reviewer



Diane Johnson Morris, PMP, MBA

Texas, USA



Diane Johnson Morris is an Industrial Engineer and certified PMP. She has over 25 years of experience in the Defense and Retail Industries. She has worked in the Manufacturing, Supply Chain, and Information Technology areas as an Engineer, Process Leader, Strategy Manager, and Program/Project Manager.