

## **Project Management Update from Chile**



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### **Government Management**

The year 2015 will be recalled by Chileans as the one of the loss of political innocence.

Indeed, after corruption scandals that affects the household of the Chilean president due to the events of insider trading, cases of nepotism deployed by members of government and parliamentarians of the ruling bloc, as well as cases of bribery impacting much of political parties both government and opposition that are being investigated by the justice, public opinion polls have been lapidary: The rejection of the political reaches 97%. The disapproval of the president's performance over 66%. 72% reject the reforms promoted by the government. Chile lives the biggest political crisis of the past 25 years.



Several scenarios have been proposed to address and resolve the political dilemma: expect the problem be resolved by itself, the change of the Constitution, the change of the government program, the formation of a national unity government, and even the resignation of the President.

According to surveys, the 5 main problems facing Chileans are: crime, health, education, corruption and employment. Reform of the Constitution is among the last problem to be solved.

It is obvious to everyone except for the government, that they should act seriously and first focus on solving those five problems, and not to spend time and resources on constitutional reform.

The interests and expectations of citizens (stakeholders) are known, thanks to surveys. The management plan should be reviewed and updated in the light of the interests of stakeholders.

The government team should have adequate technical and political skills in order to meet the management plan, and of course free of nepotism.

The legislative power at least, must be purged of members linked to cases of bribery, nepotism and corruption.

The audit institutions should be led by competent and upright citizens.

All of this does not ensure success, but the probability of right guess is much greater.

## **PMI Santiago Chile Chapter**

### **Call for Papers 2015**

They established the guidelines of Call for Paper for the next PM Congress organized by PMI Santiago Chile Chapter, to be held in Santiago on November 11<sup>th</sup>, 2015 at Casa de Piedra Events Center; and in Antofagasta on November 13<sup>th</sup> (location to be determined). For both versions, the event will last for eight hours.

Certified professionals as well as and anyone related to the Project Management may participate in this initiative. The papers should address the issue of Research and Innovation, from the perspective of Project Management.

Proposals must be submitted in digital format. These must be delivered by email to [pmi@pmi.cl](mailto:pmi@pmi.cl).

The presentation will consist of three parts. The first is the presentation of



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"Paper sheet" according to the attached form. Download file [here](#)

The second corresponds to the presentation of a text written in Word format, containing at least the following:

- Topic Title
- Author
- Overview of the issue and its context.
- Learning objective
- Scope
- Development (3 pages max.). This section should explain the scope of each topic to be addressed in the presentation.
- Conclusions
- Describe the methodology to be used in the exhibition.

The third part of the presentation corresponds to the delivery of a video in which the speaker introduces the topic and the main topics to be addressed. This should not be longer than 3 minutes.

For more information, please visit [www.pmi.cl](http://www.pmi.cl) ; contact by telephone at +56 2 2481 4060 or by email to [pmi@pmi.cl](mailto:pmi@pmi.cl).

## **PMI Santiago Chile Chapter**

A bridge between academy and enterprises

On Tuesday April 28<sup>th</sup>, at the Hotel Novotel in Santiago, the international seminar named "Vinculo academia-empresas" (Academy enterprise link) was developed.

The event was attended by over 50 people, who were able to discuss with domestic and overseas participants about the real need for linkage between academy and companies or organizations that develop projects experts.

During the exhibition the Engineer 2030 program was unveiled, reflecting the government's perspective in asking the academic world for closer links with the productive world and the educational and research mission of the academy.



## Big Projects

### Road Network

To adjust the standard of Chilean toll roads to international standards, the Chilean Chamber of Construction (CCHC) estimated to be investing about \$26 billion over the next eight years. That is the infrastructure deficit intercity roads (as roads and / or high-speed roads) in the country.



According to the Chamber, the 2023 should provide the country with 12,500 kilometers of new roads, which is basically redundant two longitudinal axes (Coastal routes and foothills, with approximately 6,000 km); expansion of the southern network (Regions XI and XII, the lower density); crosscutting, particularly regions I, II and III; bypass in all capital cities, especially Metropolitan, VI and VII; tunnels, bridges and / or viaducts.

Of these 12,500 new kilometers, 4,000 kilometers of motorway standard should have or be concessioned (assuming it offers a significantly higher standard), thereby raising the density of highways indicator for Chile to 1.5 kilometers of motorway per 100 km<sup>2</sup>.

According to the survey of the CChC, in the period 2015-2023 must invest between US \$6,300 million and \$9,000 million in improving the existing network and US \$16,750 million in new works to increase the current road network. To this must be added maintenance costs associated with new routes for US \$112.5 million. Consequently, the total investment would be between US \$23,162 million to US \$25.862 million over the next eight years.

## Other Projects

### Power generation

ENAP (National Oil Company) general manager, Marcelo Tokman, announced that 15 consortia are interested in partnering with the state to develop power generation projects.

"What we're looking for are partners with expertise in combined cycle, having the financial capacity, and are new players," Tokman said. He added that as the projects in which they will participate require having gas supply, "will have a plus companies with integration into that market."



The list of 15 consortia are subsequently transformed into a "short list", which names will participate in generating projects that will boost Enap in Mejillones and Concon.

Enap general manager said the company currently seeks to minimize financing needs, "because we are implementing a strategic plan that has huge investments in its core investments" as Magallanes gas exploration and expansion of operations in Argentina, Ecuador and Egypt.

It will therefore be difficult for the company to appear as a major investor in energy projects.

## About the Author



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**Jaime Videla, PMP**, is the Managing Director for [Videla Montero Consultores](#) a project management consultant firm based in Santiago, Chile. He is also senior partner of [AccuFast! Cubicaciones](#), a company provides material takeoff estimating services and engineering projects in Chile. Mr. Videla has 20+ years of project management experience leading utilities, mining and industrial projects (totaling US\$222 millions) for large multinational companies like Siemens and ABB, or as a consultant for BHP and Anglo American. Jaime is a certified Project Management Professional (PMP®) since 2007, has formal studies in Civil Engineering from Universidad de Chile. He has professional experience working/training in Argentina, Brazil, Chile, Mexico and Germany. Since 2006 has been an active member of the Project Management Institute (PMI®), assuming the role of director and vice president of communications and publicity of the [PMI Santiago Chile Chapter](#) in 2010. His areas of activity today include PMO development; contracting, claim, risk and project management services; project management training and coaching. Author of the e-book “Los 7 pasos para salvar un proyecto (The 7 steps to project recovery)”, he also writes about project management themes on [PMOChile](#) blog. In addition, he works as volunteer at Fundación Trascender, an innovative institution that manages a network of volunteer professionals through social projects.

Jaime Videla is fluent in English, Portuguese and Spanish, lives in Santiago and can be contacted at [contacto@jaimevidela.cl](mailto:contacto@jaimevidela.cl).