

Project Management Report from Milan



*By Luca Cavone
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INTRODUCTION

June was characterized by many initiatives within the community of project managers in Italy. Even if every news story was very interesting it was not possible to include all of them in the report. I propose a selection of the most relevant ones.

At first, we will present some recent events organized by **IPMA Italy**, in particular the seminar about project complexity, organized in cooperation with ANIMA. A second one is the workshop which involved the leading companies of the recovery of the wreck of the Costa Concordia.

We will continue with the initiatives organized by the **Young Crew**, in June it took place the launch of the IPMA Award Young Project Manager of the Year. At the beginning of October in Florence will be held the first national forum of young project managers, organized with the support of GE.

Finally some news from the industrial world: **Maire Tecnimont** was awarded with a contract for the construction of a new ammonium plant in Russia.

Enjoy the reading!

Workshop “How to compete in complex environment. Innovation and change through project culture”



Milan, June 15th - After the great success of the first edition, ANIMA in cooperation with ANIMP and IPMA Italy organized a second Workshop titled "**Project Management: how to compete in complex environment. Innovation and change through project culture**".

The meeting aimed to explore the theme of Project Culture as a factor of competitiveness, through the testimony of companies and interaction with them.

Large companies, small and medium enterprises attended the event, basically companies engaged in interacting with customers who manage increasingly complex projects and all the organizations that consider the Project Culture functional to the company performance and results.

The recovery of Costa Concordia: the protagonists illustrate the main challenges

Those who followed me last year will remember that in various reports I wrote news about the recovery of the hull of **Costa Concordia** after the incident at Giglio island. Now that the ship returned to Genoa, IPMA Italy has decided to dedicate a specific event, held on July 1st, involving the protagonists of the rescue project.

The objective of the meeting was to show how the recovery project of Costa Concordia has been completed successfully, involving large Italian companies that have followed the work, showing the high level of professionalism of the Italian industry.



During the first part of the event some keynote speakers took the pitch, including **Stefano Tortora - Head of the Naval Engineering Unit** with a speech focused on the **roles between "public" and "private"** in such initiative, then **Silvio Bartolotti - CEO Micoperi** spoke about the rescue and how this had an impact on all Italians. Noteworthy was also the speech on the **Green Ship Recycling** from

Paul Carrera - Vice President Commercial, Environmental and Renewables from Saipem and Ferdinand Garrè - CEO Cantieri San Giorgio del Porto.

In the second part of the event was held a round table where participants were able to interact directly with the protagonists. The moderation was carried out by **Aldo Gebbia, President of IPMA Italy**

IPMA Young Crew Italy promotes 2015 edition of Young Project Manager of the Year Award

Also in mid-June IPMA Young Crew Italy organized the traditional monthly Cocktail. The event had as a special guest **Bikash Dhar, Project Manager of the Individual Award of IPMA and member of PMA.**



The meeting was the opportunity to launch the annual campaign by IPMA International to be reward the Project Manager & Young Project Manager of the Year!

The event had a great participation with many young project managers of international standing.

Bikash Dhar, provide full insights about the application process and all the useful information for those interested to apply: the award is open to all project managers under the age of 35 years. The finalists of this edition will receive some benefits in order to attend at the **IPMA World Congress and Global Young Crew Workshop to be held in Panama in late September.**

The conference is a great opportunity for learning and meet young people from all over the world of project management in an international network!

During the event IPMA Young Crew Italy has also promoted the **launch of the national award starting from 2016.**



October 2015, Florence - First National Forum for Young Project Managers

IPMA Young Crew Italy announced its **1st National Forum for Young Project Managers.** The event deals with career professional development, comparing experiences in big and small to medium enterprises. **It will be hosted at the GE Learning Center in Florence on October 9th, 2015.**

The main objective is understanding the

similarities and differences between the world's largest company, multinational company and that of the small / medium enterprise with regard to management of international projects. In addition to deepen the organizational and business models with the aim of grasp the diversity, the strengths and areas for improvement. Among the key issues to be shared:

- Agility of the organizational structure
- Flexibility adapting products and services to market needs
- Presence In the local context and knowledge of cultural differences
- Knowledge of local regulations, management of contractual and legal aspects

The focus will be the point of view of young Project Manager based on necessary skills to adapt to the needs of foreign markets and the role of education.

Target recipients are young project manager, but not only: business roles within project management, HR and skills development, youth at the beginning of their working path or who are completing the academic.



Why Project Management is the profession for future

We could not miss a reference to **Expo 2015** in this edition.

The event continues to go very well and the number of visits is very high every day with a turnout of participants from all around the world.

I thought as important to give some space to one of the protagonists of this success: **Ivan Calimani, Smart City Expo Program Manager and President of IPMA Young Crew Italy**, has released an interview with *Il Sole 24 Ore*, the famous newspaper of business and finance.

In the article Calimani talks about his experience in Expo and provides additional reflection about project management industry. As he explains this discipline is considered as one of the most successful profession in the future. Very interesting is therefore the guidance and tips for all the young people who are interested and show great curiosity in entering in this sector.

The full article, published in mid-May is available in Italian at the following link:

<http://www.ilsole24ore.com/art/notizie/2015-05-17/professione-project-manager-qual-e-questa-professione-misteriosa-155752.shtml?uuid=ABM1nuhD&nml=2707&fromSearch>

New contract awarded to Maire Tecnimont for an ammonia plant in Russia

Early June, Maire Tecnimont the Italian engineering and construction group has been awarded a contract valued of about **660 million euros for a new ammonia plant in Russia.**

The scope of the contract includes engineering, procurement and construction (EPC), delivered on a lump-sum turn-key basis.

The project will last 3 years and will involve Maire Tecnimont's subsidiaries in Russia, having already completed front-end engineering design.



With a **capacity of 2,700 tonnes per day**, the new plant will be located in Kingisepp powered by KBR technology.

Out of the total contract value (approximately € 660 million), SACE will provide EuroChem with a guarantee amounting to € 575 million, while the remainder will be paid by EuroChem. The project completion is expected within 36 months after entry into force of the contract.

Pierroberto Folgiero, Chief Executive Officer of Maire Tecnimont SpA, commented: *"This contract further strengthens the successful long-term industrial cooperation with EuroChem, offering to Maire Tecnimont optimal positioning in the future investment plan envisaged by EuroChem globally. Moreover, this result is further proof of the leadership of Maire Tecnimont in downstream businesses, as well as the validity of the Group strategy, focused on the involvement at an early stage of large-scale investment decisions of its customers."*

About the Author



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Luca Cavone is a Consultant at JMAC Europe, the Consulting firm of the Japan Management Association. He is mainly focused to support companies in the governance of innovation projects and product development. He has a strong background and expertise in project management methodologies and business practices.

Before joining JMAC he had several years of experience in international projects within the aerospace industry. Together with the consulting activities he's involved as a lecturer for masters and university courses on project management and innovation management. Since 2014 he's Adjunct Professor in "Language and Communication Skills for Project Management" in the Master's in International Business & Economics degree program at the University of Pavia.

Since 2009 he has been member of the IPMA (International Project Management Association), for which he has held board positions both a national and international level. He's regularly invited at international conferences to deliver speeches and workshops.

Luca joined the PMWJ in 2013 as an international correspondent in Italy; he can be contacted at luca.cavone@tiscali.it.