PM WORLD BOOK REVIEW

Book Title: Project Management Case Studies and Lessons Learned: Stakeholder, Scope, Knowledge, Schedule, Resources and Team Management
Author: M. Kemal Atesmen
Publisher: CRC Press Format: PDF eBook
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Reviewer: Ralph Stillinger, PMP Review Date: 08/2015

Introduction

The author Mr. Kemal Atesmen through his 35 years of experience depicts 82 project snippets in just under 200 pages along with a few short bullets on the lessons learned for each respective project.

Overview of Book’s Structure

The lessons learned are divided into stakeholder, scope, knowledge base, schedule, resource & budget and project team. Mr. Atesmen took Project Management to include closure seriously and documented his results well.

Reading the book is like reading a recipe, this organized project overview followed by lessons learned for each overview is easy to follow. The reader must get beyond the repetitiveness of each chapter knowing there are no surprises in format other than the varied lessons learned while reading this book.

Highlights

The most important takeaways from the book are not surprisingly “The Lessons Learned”. Each project does have, as expected different problems, challenges of which you can glean from the author’s experience. I know that in every one of my projects there are always challenges and different lessons learned. Applying these lessons is what makes project managers better the second, third and finally in the authors case the 82nd time around.

Highlights: What I liked!

As I read this book my takeaway was not to repeat the pitfalls and problems that Mr. Atesmen has already experienced. In many instances while wearing my project manager hat I can sympathize with his issues.
Another takeaway was obvious that successful Project Managers do not have easy going personalities; they are strict regarding change and working with external influences on the project team. This lesson resonated with me personally so I appreciated the reminder regarding change. Working with authoritarian micro-managers as we have all experienced must be raised to the upper level management and human-resources staff with documented incidents.

Who might benefit from the Book?

This book is tailored for the experienced as well as in-experienced project managers alike. As you read this book consider taking each project and jotting down those lessons learned that were big surprises and Gotha’s as they apply to you specifically. For example; knowing when working with a customer in India the author depicts issues regarding foreign religious holidays and the culture requiring confirmation on meetings. This is particularly true due to the priority given by foreigners in dealing with another country’s suppliers. It didn’t seem to matter to the customer in India that the supplier had spent thousands on prepping for the potential project. In the end you’ll have to read whether they lost the project or not.

Many of the projects are interesting as well as thought provoking. As I was reading some of them I wondered about the possible outcomes for each project. There were a few surprises, however after reading the lessons learned it’s obvious that the author took project management to another level. His committed persistence to close each project and document the lessons learned is a good lesson learned for each of us to emulate.

Conclusion

As Project Manager you must do your utmost to protect your project team from both internal and external influences. Reading this book has given me extra insight and with 82 Project Snippets you will glean your own insights that resonate with you personally. It’s well worth the read.

For more about this book, go to: https://www.crcpress.com/Project-Management-Case-Studies-and-Lessons-Learned-Stakeholder-Scope/Atesmen/9781498700405

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About the Reviewer

Ralph M. Stillinger, PMP

Texas, USA

Ralph M. Stillinger, PMP, is an analytical and detail-oriented IT professional project manager with 20 years of experience in architecture, design and development of large scale, high-volume transactional-based applications complemented by product design and development with extensive client-facing roles.

Producing Innovative Solutions to complex business processes for large corporations such as Philips, American Airlines, London Underground, Lockheed, General Dynamics, Taiwan Rapid Transit Corporation, Government Agencies to include Central Appraisal Districts (property tax folks).

Specialties: Optimist / Motivator: Enjoy spreading my “can do attitude” to the team. Patent holder, Inventor and Entrepreneur, I enjoy product design and creation.

Email address: rstill@comphand.com