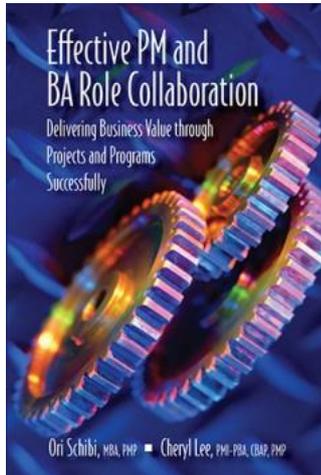


PM WORLD BOOK REVIEW



Book Title: ***Effective PM and BA Role Collaboration – Delivering Business Value through Projects and Programs Successfully***

Author: **Ori Schibi**, MBA, PMP and **Cheryl Lee**, PMI-PBA, CBAP, PMP

Publisher: J. Ross Publishing

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Reviewer: **Will Armistead** Review Date: Jan 2016

Introduction

Effective PM and BA Role Collaboration – Delivering Business Value through Projects and Programs Successfully provides a straightforward discussion on the Business Analyst (BA) and Project Management (PM) roles, their overlap and associated challenges. It is perfect for anyone with a Business Analyst background moving into a Project Management role/position or Project Managers who will be managing/working with Business Analysts.

The book covers the types of changes expected when working with the two roles, the reasons for change, and suggested approaches to dealing with the new project environment.

Overview of Book's Structure

There are 11 Chapters:

- 1 Challenges Related to Project Management and Business Analysis
- 2 Misconceptions of the Roles of the PM and BA
- 3 Growing and Integrating the Professions
- 4 Enterprise Analysis, Portfolio Management, and the PMO
- 5 Communication and Stakeholder Expectations Management
- 6 Requirements Definition
- 7 Assumptions, Constraints, Dependencies, and Risks
- 8 Resource Management
- 9 Two Types of Change: Project and Organizational Change Management
- 10 Project Quality, Recovery, and Lessons Learned
- 11 Building a Partnership: Shared Responsibility Throughout – Putting It All Together

The structure is generally based on PMBOK Knowledge Areas and provides great insight on the functions that are most likely to experience PM and BA overlap. Each section tries to address the topic from a BA and PM view, the challenges each view may experience and benefits of the opposing view. A common ground is then established and best practices are suggested.

Highlights

I found the “Growing and Integrating the Professions”, “Assumptions, Constraints, Dependencies, and Risks” and “Building a Partnership: Shared Responsibility Throughout – Putting It All Together” chapters to be key to this book. These chapters covered important areas of Project Management and show how the separate PM and BA roles can improve their impact on the project.

“Growing and Integrating the Professions” has a very interesting section that links left/right brain characteristics to PM and BA skills and how these characteristics can be used as an assessment of the project team. The chapter concludes with statistics on the future of Project Management and how these integrated skills will become more important as the field continues to grow.

“Assumptions, Constraints, Dependencies, and Risks” goes into great detail on the importance of each area and how they will impact the project. Commons “pitfalls” or mistakes are also discussed and typical PM and BA responses are provided.

“Building a Partnership: Shared Responsibility Throughout – Putting It All Together” looks at the similar skills and abilities of PM’s and BA’s and the overlap of the roles in a project setting. A section on collaboration provides suggestions on ground rules, communication and trust.

Highlights: What I liked!

I enjoyed Chapter 5 “Communication and Stakeholder Expectations Management” as this is where I have struggled in past experiences. Individuals or teams come from different backgrounds and have different approaches. However, when they are brought together for a project there is now a common goal everyone must work towards in order to be successful. Communication is the only way to bridge these gaps and bring people together in order to accomplish the common goal. This book does a good job showing the other side’s view and how you can position yourself, whether you are on the PM or BA side,

Who might benefit from the Book?

Every member of the project team should benefit from this book. PM’s will gain insight in the BA world and BA’s into the PM world. Other team members will learn the strengths/weaknesses and goals of the two roles and better understand the team’s dynamics. Also, stakeholders could benefit by understanding the importance of a BA on certain projects and seeing how the role can improve the project team’s overall functionality.

Conclusion

Effective PM and BA Role Collaboration – Delivering Business Value through Projects and Programs Successfully was a good read and gives great info on the BA role on the project team. I would recommend this book for any PM or Project team that will be working with or include a BA role on their next project.

For more about this book, go to: <http://www.jrosspub.com/effective-pm-and-ba-role-collaboration.html>

Editor's note: This book review was the result of a partnership between the publisher, PM World and the [PMI Dallas Chapter](#). Authors and publishers provide the books to PM World; books are delivered to the PMI Dallas Chapter, where they are offered free to PMI members to review; book reviews are published in the PM World Journal and PM World Library. PMI Dallas Chapter members can keep the books as well as claim PDUs for PMP recertification when their reviews are published. Chapter members are generally mid-career professionals, the audience for most project management books. If you are an author or publisher of a project management-related book, and would like the book reviewed through this program, please contact editor@peworldjournal.net.

About the Reviewer



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