

Project Management Report from Milan



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INTRODUCTION

Here we are back after the summer break with a new report full of interesting news in the field of Project Management!

We start with some updates about upcoming events organized by **IPMA Italy**, which mainly refers to the **National Congress** that will be hosted in **Milan at begin of October**.

On the business side, we will provide some fresh news about several agreements signed recently by major Italian industrial groups, in particular **Maire Tecnimont** in Russia and **Ansaldo Energia** in Indonesia.

Finally, we will introduce the **Global Young Crew Workshop**, the event with the participation of young people from all over the world, interested in the field of project management.

Enjoy the reading!!!

News from IPMA Italy

2016 IPMA Italy National Congress



It has been announced at the begin of summer the date of 2016 IPMA Italy National Congress. On October 7th in Milan there will be the yearly event organized by the Italian IPMA member association. The theme of the event will be: **"Resilience in Project Management"**

The topic, even if it seems unusual, actually reveals a lot of interesting contents. Starting from the definition from psychology, *resilience is defined as the ability to cope in a positive way to traumatic events, to positively reorganize lives face of difficulties, to rebuild positive opportunities that life offers.* More recently, the concept of **resilience has gradually spread in science organizations and in the project management as well.**

So why is resilience interesting in project management? It is important, critical to the success of a project? Although clearly not the only one and not necessarily the most important factor, we can say that most likely it is.

The increasing complexity of the contexts in which projects are developed leads to a very significant impact on the projects and how to handle them: uncertainty, turbulence, unexpected events, conflicting interests, and more have always been a challenge for the Project Manager, but today the challenge is becoming even bigger and not always traditional tools available to the project manager and the project team are sufficient.

Being able to increase the resilience of individuals, organizations and projects could thus be a critical factor.

During the conference, through contributions and different approaches from various perspectives the following questions will be analyzed and discussed:



- Resilience is a born attitude or trainable? And how?
- Being a resilient Project Manager helps in running the business?
- What are the features of a resilient organizations?
- An efficient organization is also resilient?
- Resilience is an individual quality only or can be applied to management processes and organizational structures?
- Resilience is measurable? Are there KPIs that give the measure of the resilience of a project or a project team?

- What should a project manager do to ensure that his team is more resilient or obtains more resilient?
- How organizational resilience can help in risk management?

The event that will take place over a full day, will be attended by speakers from the main Italian industrial companies. Following the interventions of the keynote speakers there will be different round tables to foster interaction and discussion with the participants.

“The Role of the Project Manager in the Production Systems chain”

It will take place in late September the event "The role of the Project Manager in the production systems chain", organized by IPMA Italy and ANIMP in cooperation with PROBEST.

Aim of the event is to make a focus on the culture of projects in project driven companies, where project management plays a central role in the company vision in order to reach efficiency targets and define the right relationships with all the business functions that contribute to the realization of a project.

Representatives from different company will be involved in order to gather experience in the management of projects from national and international contexts. The event is addressed to Entrepreneurs, Project Manager, Manager and Corporate Functions that contribute to the realization of the projects.

Maire Tecnimont strengthens its presence in Russia and Caspian area through new agreements and partnerships

June 2016 – Maire Tecnimont S.p.A. announced that **several agreements** have been **signed** during the St. Petersburg International Economic Forum (SPIEF) 2016.

The agreements have been signed at the presence of government officials of the countries involved, namely the Italian **Prime Minister Matteo Renzi** and the **President of the Russian Federation Vladimir Putin**.



Tecnimont, main contractor of Maire Tecnimont Group, signed a **collaboration agreement with** its client **Eurochem** and the Russian construction company **Veslesstroy**.

Such agreement confirms the intention to cooperate in relation to the construction

phase of the ammonia project, which Tecnimont is currently implementing as the EPC contractor. Velesstroy is among the leaders in the oil & gas construction sector in Russia, and is currently employing more than 17,000 professionals.

Moreover, Tecnimont signed a **Memorandum of Understanding** as EPC Contractor with the **Russian-based Azot**, in partnership with the construction company Codest, part of the De Eccher Group, for the development of the Kemerovo Fertilizer Complex. The project consists of a world scale complex including an ammonia plant with a capacity of 2,000 metric tonnes per annum (MTPD), a nitric acid plant (1,200 MTPD), a porous ammonium nitrate plant (1,000 MTPD) and an ammonium nitrate solution plant (1250 MTPD).

Furthermore, **SOCAR**, State Oil Company of Azerbaijan Republic, Cdp Group (the Italian National Promotional Institution) through its subsidiary SACE, Italian Export Credit Agency, EXIAR, Russian Agency for Export Credit, and GAZPROMBANK Group, jointly announced the signing of a **Memorandum of Understanding (MoU)** to finance the large scale gas monetization **GPC Project**. Maire Tecnimont acted as a promoter of the initiative and will be best positioned for the project's Engineering, Procurement and Construction (EPC) phase.

Ansaldo Energia awarded contracts in Indonesia

Ansaldo Energia has received Notices to Proceed on **two contracts** signed in 2015 worth a total of about 80 million euros.

The first contract refers to the supply of two gas turbines and two air-cooled generators with the relative auxiliary systems for the 500MW **Grati-Pasuran** combined cycle **plant** in Java.

The Customer is Lotte E&C, a member of the consortium that won the international call for tenders issued by PT PLN, the country's state-owned electricity authority.

The second covers the total **refurbishment** of a 30 MW **geothermal plant** located **in Kamojang**, Java.

Ansaldo Energia is acting as EPC and supplying the geothermal steam turbine and relative air-cooled generator. The customer is PT PLN company Indonesia Power. The two contracts increase the total geothermal output installed by Ansaldo Energia in the area to 270 MW.

In order to supervise the activities and to be in the best position for future opportunities in the local market, **Ansaldo Energia recently opened a branch office in Jakarta**.

The aim with the new office is to give the Ansaldo Group an even more solid base in Southeast Asia.

2016 Global Young Crew Workshop

The Global Young Crew workshop is just around the corner. This year it will be held on **September 15-17 in Porto**, organized with the support of IPMA YC Portugal and APOGEP the Portuguese IPMA member association.

The event aims to connect cutting edge trainers in the field of project management with students and young professionals from all areas united in their passion for Project Management.

Interactive **workshops**, compelling **keynotes** and great **networking events** lie the basis for a workshop experience you can get hardly elsewhere.

Organized by different Young Crews, this event will always surprise you with a different venue each year. It gives you the opportunity to make a truly global experience meeting participants from all continents.



Some of the **keynotes** who will attend the event:

- **Paulo Custodio**, Head of Special Projects and PMO in Edisoft
- **Joel Carboni**, President of IPMA-USA and leading figure on sustainability in project management
- **Tim Vieira**, Entrepreneur and investor in different industries

About the Author



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Luca Cavone is a management consultant who has developed his career in supporting and coaching companies in the improvement of innovation processes, product development and organizational change.

His main background and expertise has been focused on project management methodologies and the application of Visual Management, based on Lean Thinking approach.

Recently his interest moved to the application of new technologies, Industry 4.0 and their impact on Business Transformation projects for companies.

Together with the consulting activities, he is involved as a lecturer for masters and university courses on project management and innovation management.

Since 2014 he's Adjunct Professor in "Applied Project Management" (former "Language and Communication Skills for Project Management") at Master in International Business & Entrepreneurship, University of Pavia.

Since 2009 he has been member of the IPMA (International Project Management Association), for which he has held board positions both a national and international level. He's regularly invited at international conferences to deliver speeches and workshops

Luca joined the PMWJ in 2013 as an international correspondent in Italy; he can be contacted at luca.cavone@tiscali.it.