

## Steven Fahrenkrog nominated ISO/TC 258 Chairman

By Jouko Vaskimo

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The **Technical Management Board** (TMB) of the **International Organization for Standardization** (ISO) has announced that Mr **Steven Fahrenkrog** is to be the next Chairman of the Technical Committee (TC), ISO/TC 258 for Project, Programme, and Portfolio Management. Mr Fahrenkrog, representing the **American National Standards Institute** (ANSI), assumes ISO/TC 258 chairmanship when Mr **Miles Shepherd's** term expires at the end of 2016. Mr Shepherd has served in this role on behalf of the **British Standards Institute** (BSI). The nomination follows Mr Shepherd's earlier announcement that that he would not be seeking an extension at the end of his leadership term, ending at the end of 2016. Mr Fahrenkrog assumes leadership at the beginning of 2017. Mr **Karl Best**, also representing ANSI, continues as ISO/TC 258 Secretary.



*The two Chairmen (from left to right): Mr Steven Fahrenkrog and Mr Miles Shepherd*

Mr Fahrenkrog, the newly nominated Chairman of ISO/TC 258, is very pleased to have been chosen to be the next Chairman of ISO/TC 258: "I look forward to working with the Heads of Delegation from the countries that are P members to the committee, the Convenors of the Working Groups and Study Groups that work within the committee and

the subject matter experts that do the hard work required to develop the standards produced by the committee. I also look forward to working with the members of the Chairman's Advisory Group and the Technical Development Group to provide input to the Technical Committee. I hope Karl Best and I will be as good a team at helping the TC as Miles and Karl have been."

"I wish to thank Miles for his leadership since he became Chairman of ISO/PC 236 and later ISO/TC 258. I also want to thank him for his assistance and counsel during our transition period." Mr Fahrenkrog can be contacted at [SLFahrenkrog@gmail.com](mailto:SLFahrenkrog@gmail.com) .

Most people aware of ISO/TC 258 will be familiar with Mr Fahrenkrog – also known as F9 – as he has been active in ISO/TC 258 as well as ISO/PC 236, the predecessor to ISO/TC 258. Mr. Fahrenkrog has recently served in the role of Convener of ISO/TC 258 WG1 which developed the International Standard 21504, Project, programme, and portfolio management – Guidance on portfolio management, which was published by ISO on 1 July 2015.

Mr Fahrenkrog served 30 years in the US Navy, retiring as a Captain in December of 1999. During his Navy career, he spent the first half flying helicopters and the second half buying and selling helicopters for various services of the United States and several other countries. Mr Fahrenkrog served as the Commanding Officer of Helicopter Anti-submarine Squadron 3 and Major Program Manager of the US Marine Corps Light/Attach Helicopter Program.

Mr Fahrenkrog joined PMI in July 2000 as the PMI Standards Manager and held several other positions of increasing responsibility, retiring from PMI as Vice President of Special Programs in September of 2012.

Since his retirement from PMI, Mr Fahrenkrog, in addition to being Convenor of ISO/TC 258 WG 1, he has served as the Vice Chair of the US Technical Advisory Group (TAG) for ISO/TC 258. He resigned as Vice Chair of the US TAG, and his membership in the US TAG in September of 2016 after becoming Chair Elect of ISO/TC 258. Mr Fahrenkrog resides in Richmond, Virginia, USA with Mrs. Carol J. Fahrenkrog, his wife of 46 years.

Mr Shepherd served as the Chairman of ISO/PC 236 as well as the Chairman of ISO/TC 258 for a period of almost ten years, and comments "I have been a member of ISO's Project Management community since its inception in 2006 as PC 236 and as Chair from April 2009 until the closure of the Committee in October 2012. I took over the Chairmanship of the PC in April 2009 from Dr Jim Gordon who had been a key member of the development team for ISO 10006. The work of the PC was at times very difficult as we navigated the troubled waters of gaining consensus for the first operational Standard on Project Management but I am very pleased to say that we were successful and brought in ISO 21500 as planned. I received some excellent support from my various Secretaries over the years and particularly from Karl Best who joined us in Rio de Janeiro in 2010. Karl and I continued in our roles in TC 258 when we got under way in Paris in 2012 after the successful conclusion of ISO 21500. TC 258 has been as interesting and challenging as was PC 236, and I feel that I hand over at an opportune time as the TC has established itself as a mature standard development team. I wish

Steven well on assuming his role as Chairman and will look back fondly on my time as Chairman.” Mr Shepherd can be contacted at [Miles.Shepherd@msp-ltd.co.uk](mailto:Miles.Shepherd@msp-ltd.co.uk) .

ISO/TC 258 main initiatives include Working Group **WG2** developing an ISO standard on governance of projects, programs and portfolios, **WG3** developing a vocabulary regarding projects, programs and portfolios, **WG4** developing an ISO standard on program management, Study Group **SG5** investigating ISO 21500 maintenance, as well as Working Group **WG6** developing an ISO standard on Work Breakdown Structures, **WG7** developing an ISO standard on Earned Value Management, and **WG8** developing an ISO standard on project and program management competences.

In the closing plenary of ISO/TC 258 Athens meeting on 28.10.2016, Mr Best, ISO/TC 258 Secretary, presented Mr Shepherd a token of appreciation for Mr Shepherd’s services as ISO/PC 236 and ISO/TC 258 Chairman.



*In the photograph (from left to right): Mr Karl Best and Mr Miles Shepherd*

Mr Best expressed his appreciation for the work of Mr Shepherd since 2010 in leading both ISO/TC 258 as well as its predecessor, ISO/PC 236. “Miles has been instrumental in the success of this committee’s submitting multiple project management standards for publication by ISO, and putting us on course for further publications over the coming years. I am looking forward to working closely with Steven in continuing this work and further developing the maturity of the committee and its activities.” Mr Best can be contacted at [Karl.Best@pmi.org](mailto:Karl.Best@pmi.org) .



American National Standards Institute (ANSI) is a private non-profit organization overseeing the development of voluntary consensus standards for products, services, processes, systems, and personnel in the US. ANSI also coordinates US standards with international standards so that American products can be used worldwide.

ANSI accredits standards that are developed by representatives of other standards organizations, government agencies, consumer groups, companies, and others. These standards ensure that the characteristics and performance of products are consistent, that people use the same definitions and terms, and that products are tested the same way. ANSI also accredits organizations that carry out product or personnel certification in accordance with requirements defined in international standards. ANSI headquarters are located in Washington, DC, and operations office in New York City. ANSI annual operating budget is funded by the sale of publications, membership dues and fees, accreditation services, fee-based programs, and international standards programs.

For further information please navigate to [www.ansi.org](http://www.ansi.org).



British Standards Institution (BSI) is the national standards body of the United Kingdom. BSI produces technical standards on a wide range of products and services, and also supplies certification and standards-related services to businesses.

BSI was founded as the Engineering Standards Committee in London in 1901. It has since extended its standardization work, and became the British Engineering Standards Association in 1918, adopting the name British Standards Institution in 1931 after receiving its Royal Charter in 1929. In 1998 a revision of the Charter enabled the organization to diversify and acquire other businesses, and the trading name was changed to BSI Group. BSI now operates internationally in 182 countries. The core business remains standards and standards related services, although the majority of the Group's revenue comes from management systems assessment and certification work.

For further information please navigate to [www.bsigroup.com](http://www.bsigroup.com).



International Organization for Standardization (ISO) is a global developer and publisher of International Standards.

ISO is a network of the national standards institutes of 164 countries, one member per country, with a Central Secretariat in Geneva, Switzerland, that coordinates the system. ISO is a non-governmental organization that forms a bridge between the public and private sectors. On one hand, many of its member institutes are part of the governmental structure of their countries, or are mandated by their government. On the other hand, other members have their roots uniquely in the private sector, having been set up by national partnerships of industry associations.

For further information please navigate to [www.iso.org/iso/home.html](http://www.iso.org/iso/home.html).

## About the Author



**Jouko Vaskimo**

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**Jouko Vaskimo** is an International Correspondent and Senior Contributing Editor for **PM World** in Finland. Jouko graduated M.Sc. (Tech.) from Helsinki University of Technology in 1992, and D.Sc. (Tech.) from Aalto University in 2016. He has held several project management related positions with increasing levels for responsibility. Jouko holds a number of professional certificates in the field of project management, such as the IPMA Level C (Project Manager), IPMA Level B (Senior Project Manager), PMP, PRINCE2 Foundation, and PRINCE2 Practitioner. Jouko is also a Certified Scrum Master and SAFe Agilist. Jouko is a member of the Project Management Association Finland, a founding member of PMI Finland Chapter, and the immediate past chairman of the Finnish IPMA Certification Body operating IPMA certification in Finland. Since October 2007, he has been heading the Finnish delegation to ISO/TC 258. Jouko resides in Espoo, Finland and can be best contacted at [jouko.vaskimo@aalto.fi](mailto:jouko.vaskimo@aalto.fi). For more information please navigate to [www.linkedin.com/in/jouko-vaskimo-6285b51](http://www.linkedin.com/in/jouko-vaskimo-6285b51).