

ISO/TC 258, ISO Technical Committee for Project, Program, and Portfolio Management, convenes in Lima, Peru

By Jouko Vaskimo

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ISO/TC 258, the **Technical Committee (TC)** of the **International Organization for Standardization (ISO)** set up to work with standards in the field of project, program, and portfolio management, convened for the ninth plenary meeting at Lima, Peru, on September 10th ... 11th 2018. The plenary participants – 45 representing 18 national standardization bodies – were warmly welcomed to Lima and to **Pontificia Universidad Católica del Perú** by Dr **Rosario Uría**, the Director of National Standards at **Instituto Nacional de Calidad (INACAL)**, the national standardization body of Peru, and by Mr **Juan Verástegui**, Head of the Peruvian Delegation, hosting the ISO/TC 258 plenary meeting in Lima. Subsequent to the TC plenary, the ISO/TC 258 active working groups convened in Lima on September 12th ... 14th.



ISO/TC 258 Lima plenary meeting participants (photos courtesy Jouko Vaskimo)

ISO/TC 258 main initiatives include Working Group **WG3** working towards a harmonized vocabulary for project, program and portfolio management, **WG9** working towards a revision of ISO 21500 (which will be called – as per ISO/TC 258 decision – ISO 21502 in the future), **WG10**, working towards an overarching ISO standard explaining context and concepts for project, program and portfolio management (which will be called – as per ISO/TC 258 decision – ISO 21500 in the future), and Ad-Hoc Group **AHG8** investigating the development of ISO standard on project management competences.

At the time of the Lima plenary meeting ISO/TC 258 had 39 participating (P) members, 16 observing (O) members, and 14 liaisons.

Argentina, Australia, Austria, Barbados, Belgium, Brazil, Bulgaria, Cameroon, Canada, Chile, China, Colombia, Costa Rica, Cyprus, Finland, France, Germany, Greece, Hungary, India, Italy, Japan, Korea, Latvia, Luxembourg, Netherlands, Norway, Pakistan, Panama, Peru, Portugal, Russia, Slovakia, South Africa, Spain, Sweden, Ukraine, United Kingdom, and United States are current ISO/TC 258 P – members.

Belarus, Czech Republic, Egypt, Hong Kong, Iran, Iraq, Israel, Kenya, Lithuania, Mauritania, Morocco, New Zealand, Poland, Romania, Uganda and Uzbekistan are current ISO/TC 258 O – members.

Association for the Advancement of Cost Engineering international (AAACEi), College of Performance Management (CPM), Global Alliance for the Project ProfessionS (GAPPS), International Project Management Association (IPMA), and Project Management Institute (PMI) are ISO/TC 258 liaison organizations.

ISO/IEC JTC1, Information Technology, ISO/IEC JTC1/SC7, Software and systems engineering, ISO/TC20, Aircraft and space vehicles, ISO/TC176/SC2, Quality systems and ISO/TC309, Governance of Organizations are the current liaison committees to ISO/TC 258.

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Mr **Juan Verástegui**, the Management Systems & Project Control Manager at CESEL, the leading engineering consulting company in Peru, was pleased to organize the meeting and commented that INACAL, the Peruvian Standardization Institution, was delighted to host the ninth annual TC 258 Plenary this year at the Pontifical Catholic University of Peru.



“Peru has a great need to execute a large number of projects in various fields such as social, organizational, digital, communications, transportation, mining, oil and natural gas, agroindustry and so on. These require that the government, the private sector and the academy implement their projects efficiently and according to governance procedures, which was the main focus of this PPPM event.”

“It was great to have diverse global expert participants, with whom our local SME had the opportunity to share experiences. We also had the opportunity to hold a technical event hosted by the Peruvian Professional Association of Engineers Lima Chapter, to present the ISO/TC 258 Structure, the ISO 21500 Family of Standards and the Governance Standard. Furthermore, we were delighted to hold a social event where we showcase our “Peruvian Paso horses” and native dances from our diverse geography while all the guests tasted our typical foods and our traditional liquor “The Peruvian Pisco”. Mr Verástegui may be contacted at JVerastegui@cesel.com.pe .

ISO/TC 258 plenary sessions were run by Mr **Steven Fahrenkrog**, ISO/TC 258 Chairman, and by Mr **Karl Best**, ISO/TC 258 Secretary, both appointed by the **American National Standards Institute (ANSI)**.



In the photograph (from left to right): Mr Karl Best and Mr Steven Fahrenkrog

Mr Fahrenkrog commented “This was our ninth Plenary as ISO/TC 258 and we are starting our second decade as a TC. The day and one half of plenary meeting at the beginning of the week followed by WG/AHG meetings seemed to work well. However, the Chairman’s Advisory Group (CAG) will review comments from the delegations about our plenary format later this year or early next year to decide how we will organize for Korea in 2019. I believe the CAG as reorganized after our last plenary in Australia worked well this year to help Karl and I prepare for the Plenary here in Lima. We look forward to meeting in Seoul, Korea in 2019.” Mr Fahrenkrog can be contacted at SLFahrenkrog@gmail.com , and Mr Best at Karl.Best@pmi.org .

ISO/TC 258 WG3 – working towards a harmonized vocabulary for project, program and portfolio management – did not convene in Lima.

ISO/TC 258 AHG8 – investigating the development of ISO standard on project management competences – sessions were run by Mr **Ben Bolland**, ISO/TC 258 AHG8 Convenor, (Holland), and Mrs **Pat Garrett** ISO/TC 258 AHG8 Secretary (US).



In the photograph (from left to right): Mrs Pat Garrett and Mr Ben Bolland

Mr Bolland and Mrs Garrett were happy with the AHG8 sessions, and commented: “We were pleasantly surprised by the hospitable reception by the Peruvian host team and the facilities available at the University site. The environment at the university campus was very inspiring and friendly, enabling us to achieve all four goals we had planned for the Peru session. With these results from Peru we expect to finish the Study Report on Project, Program and Portfolio Competencies at the next meeting in Madrid, Spain. On behalf of all attending team members we thank Juan Verastegui Maldonado and the INACAL team for the fantastic week in Lima. By the way, I have experienced the city of Lima as a great place to dine and wine with friends in all kinds of very good local restaurants. And ...the Peruvian Pisco drink is excellent also!” Mr Bolland can be contacted at Ben.Bolland@bevon.nl, and Mrs Garrett at Patricia_Garrett@comcast.net .

ISO/TC 258 WG9 – working towards a revision of ISO 21500 – sessions were run by Mr **Peter Milsom**, ISO/TC 258 WG9 Convenor, (Canada). Mr Milsom was happy with the WG9 sessions, and commented: “This was WG9s second face to face session, and our working group team accomplished above and beyond during our stay in Lima. The location and facilities were excellent, and our Peruvian hosts were wonderful in their support. Many thanks once again to our hosts for their generosity. WG9 dealt with a number of challenges, and successfully agreed on the go forward strategy and approach, and have organized three working groups to continue the excellent work accomplished in Lima. We will be preparing for an early 2019 Working Draft, and our next session in Oporto Portugal in the spring of 2019. As always, we are looking for subject matter experts to join their national ISO mirror-committees and contribute to the next Guidance on project management.” Mr. Milsom can be contacted at Peter-Milsom@outlook.com .



ISO/TC 258 WG10 – working towards an overarching ISO standard explaining context and concepts for project-, program- and portfolio management – sessions were run by Mr **Helmut Berger**, ISO/TC 258 WG10 Convenor, (Austria), and Mr **Hemant Anand** ISO/TC 258 WG10 Secretary (Canada).



In the photograph (from left to right): Mr Hemant Anand and Mr Helmut Berger

Mr Berger and Mr Anand were happy with the WG10 sessions, and commented: “We experienced really productive days here in Lima. Thanks to our host for supplying the

infrastructure which helped us splitting into subgroups for effective organization of working. In our project plan for the development of new ISO 21500 the goal for the Lima – meeting was a first working draft and the work group met this goal! But not only the results were satisfying: The work group members were acting as a harmonious team, creating a real good atmosphere. We will now proceed working in national mirror-committees and meet virtually several times to refine this first working draft.” Mr Berger can be contacted at H.Berger@cs-i.at and Mr Anand at Hemant.Anand.ca@gmail.com .

Representatives from two organizations in liaison with ISO/TC 258 participated in the ISO/TC 258 Lima event:

Professor **Lynn Crawford**, representing **Global Alliance for the Project ProfessionS** (GAPPS), commented “The GAPPS was formed in 2003 with the aim of fostering global collaboration in developing the project professions. A goal was development of ISO Standards for projects so it is encouraging to see that as Steve Fahrenkrog, an early contributor to the GAPPS says, TC258 is now into it’s second decade. It is encouraging to see so many countries contributing to TC258 with such passion and dedication.” Professor Crawford can be contacted at Lynn.Crawford@sydney.edu.au .



Mr **Marvin Nelson**, representing **Project Management Institute** (PMI), commented “PMI is pleased to participate in the work of ISO/TC258 as a Category A liaison organization. PMI is committed to advancing global consensus on project, program and portfolio management on behalf of our constituents around the world. This 9th plenary session was notable for the contributions of many member countries. PMI is firmly committed to the work of ISO/TC 258 and is currently working to deepen our collaborative relationship and participation in the work as a liaison organization. PMI thanks and appreciates our Peruvian host for the excellent arrangements.” Mr Nelson can be contacted at Marvin.Nelson@pmi.org .





Pontificia Universidad Católica del Perú (PUCP) – Pontifical Catholic University of Peru – is a private university in Lima, Peru. The university was founded in 1917 by Catholic priest Father Jorge Dintilhac as the first non-profit private institution of higher learning in Peru. Academically, PUCP is one of the highest ranking universities in Peru. The PUCP motto *Et lux in tenebris lucet* (and the light shines in the darkness) reads in PUCP seal (left).

PUCP was started in 1917 with two schools: *Letters* and *Laws*. In 1933, when the university had more than 500 students, the Schools of Engineering, and Political and Economic Sciences were established. In 1935, the School of Education was created. Later, in 1939, the Academy of Catholic Art was founded; the university is still one of only a small number to offer an arts major in Perú. There are currently approximately 16 000 undergraduate students pursuing 38 specialties in 10 schools within PUCP. PUCP main campus, with the new Mac Gregor complex, is located in the Lima district of San Miguel.

For further information please navigate to www.pucp.edu.pe .



INACAL

INSTITUTO NACIONAL DE CALIDAD

Instituto Nacional de Calidad (INACAL) – the Peruvian National Institute of Quality – is the public entity, governing body and the highest technical authority of the Peruvian National Quality System. INACAL is assigned to the Peruvian Ministry of Production, with national competence and administrative, functional, technical, economic and financial autonomy. The Peruvian National Quality System, National

Quality Institute, and National Quality Policy were established in July 2014. INACAL offers advice and quality infrastructure services to public and private institutions.

For further information please navigate to www.inacal.gob.pe .



International Organization for Standardization (ISO) is the largest global developer and publisher of International Standards.

ISO is a network of the national standards institutes of 164 countries, one member per country, with a Central Secretariat in Geneva, Switzerland, that coordinates the system. ISO is a non-governmental organization that forms a bridge between the public and private sectors. On one hand, many of its member institutes are part of the governmental structure of their countries, or are mandated by their government. On the other hand, other members have their roots uniquely in the private sector, having been set up by national partnerships of industry associations.

ISO enables a consensus to be reached on solutions that meet both the requirements of business and the broader needs of society.

For further information please navigate to www.iso.org/iso/home.html.

About the Author



Jouko Vaskimo

Author



Jouko Vaskimo is an International Correspondent and Senior Contributing Editor for **PM World** in Finland. Jouko graduated M.Sc. (Tech.) from Helsinki University of Technology in 1992, and D.Sc. (Tech.) from Aalto University in 2016. He has held several project management related positions with increasing levels for responsibility. Jouko holds a number of professional certificates in the field of project management, such as the IPMA Level C (Project Manager), IPMA Level B (Senior Project Manager), PMP, PRINCE2 Foundation, and PRINCE2 Practitioner. Jouko is also a Certified Scrum Master and SAFe Agilist. Jouko is a member of the Project Management Association Finland, a founding member of PMI Finland Chapter, and the immediate past chairman of the Finnish IPMA Certification Body operating IPMA certification in Finland. Since October 2007, he has been heading the Finnish delegation to ISO/TC 258. Jouko resides in Espoo, Finland and can be best contacted at jouko.vaskimo@aalto.fi . For further information please navigate to www.linkedin.com/in/jouko-vaskimo-6285b51 .