

## Earned Value Project Management: A Powerful Tool for Software Projects

**Access to new resource related to earned value management added to PMWL**



Resource provided by [Lucky Edjenekpo](#)

31 January 2019 – Warri, Nigeria – Access to a new resource has been added to the PM World Library (PMWL) related to Earned Value Management. The new resource is titled “**Earned Value Project Management: A Powerful Tool for Software Projects**”, an article by Quentin W. Fleming and Joel M. Koppelman (1998), originally published in CROSSTALK, The Journal of Defense Software Engineering and now available from Google Scholar online.

Earned value can provide any project manager with an early warning tool that sends out a signal from as early as the 15 percent completion point on a project. This signal allows the project manager to forecast the final required funds needed to finish the job within a narrow range of values. If the final forecasted results are unacceptable to management, steps can be taken early to alter the final requirements. The end benefit is that software projects can be completed that contain more final features—if the project’s management monitors the true cost performance from the beginning of the project.

To access this new resource, go to the Applications and Hot Topics section of the library at <https://pmworldlibrary.net/applications-and-topics/>, click on “Earned Value Management”, scroll down to resource. Must be a registered member and logged-in to access.

*This new resource provided through the PMWL research scholars program; [to learn more, click here](#)*

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### For PMWL Post

Fleming, Q.W. and Koppelman, J.M. (1998). **Earned value project management: A Powerful Tool for Software Projects**. *CrossTalk, The Journal of Defense Software Engineering*, July, pp. 19 – 23, Google Scholar. Available online at

<http://static1.1.sqspcdn.com/static/f/702523/9173170/1288308420137/199807-Fleming.pdf?token=8A28I8D9%2F324VyPCvT%2FvVnKzrD0%3D> ([Edjenekpo](#))

Where to post in the library: <https://pmworldlibrary.net/applications-and-topics/earned-value-management/>