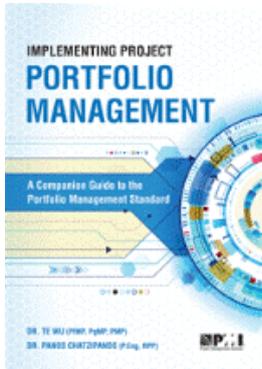


PM WORLD BOOK REVIEW



Book Title: ***Implementing Project Portfolio Management***

Author: **Dr. Te Wu & Dr. Panos Chatzipanos**

Publisher: Project Management Institute, Inc.

List Price: \$39.95 Format: Paperback, 309 pages

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Reviewer: **Nancy Everett, PMP**

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Introduction

It is helpful to define the target audiences for this book as it describes the “hows” of portfolio management. Since this is a growing field it is good that an overview is given on selecting the global committee members to tap into their expertise. What a great way to continue sharing the knowledge in this emerging field by establishing a website to share tools, techniques and templates.

Overview of Book’s Structure

The book is laid out in a good structure that provides high-level understanding of portfolio management and then walks you through the more detailed levels. This allows the reader to dive deep into areas that pertain more with their individual interest, as well as aligning with their organizational maturity in portfolio management.

The list of tables and figures is very helpful to quickly point you to specific information and samples. These can be easily reviewed and provide guidance on how to apply the processes, tools and techniques to your portfolio needs depending on how advanced you and your organization are in portfolio management.

Highlights

Aligning portfolio management with all change initiatives within the organization’s strategy makes sense, but it is sometimes difficult to implement. The guidance provided on principles, processes and practices gave me a best understanding on how to approach alignment within PMO and my organization.

The overview on tracking dependent components in dependency register and using the register to monitor was helpful. We implemented cross-project dependencies at my organization and leverage our PPM tool for tracking them. As Portfolio Manager, I

follow up with project managers to ensure they are continuing to follow through on addressing the dependent component.

The look at the current and future trends in the industry is helpful to see how portfolio management is continuing to evolve and grow with emerging technologies, agile and change management.

Highlights: What I liked!

Providing more detailed information on the fundamental principles of Portfolio Management helped me to better understand all aspects. It allowed me to focus on areas that I am currently applying in my role as a Portfolio Manager and learn more on areas that I can introduce to my organization as we mature.

Who might benefit from the Book?

Executive Sponsors, Managers of PMOs, Portfolio Managers, Program Managers and Project Managers would benefit from understanding the overall portfolio view.

Conclusion

I would certainly recommend this book to others. It gives great insight on how portfolio management has been established, but continues to evolve and expand.

For more about this book, go to:

<https://marketplace.pmi.org/Pages/ProductDetail.aspx?GMProduct=00101612601>

Editor's note: This book review was the result of a partnership between the publisher, PM World and the [PMI Dallas Chapter](#). Authors and publishers provide the books to PM World; books are delivered to the PMI Dallas Chapter, where they are offered free to PMI members to review; book reviews are published in the PM World Journal and PM World Library. PMI Dallas Chapter members can keep the books as well as claim PDUs for PMP recertification when their reviews are published. If you are an author or publisher of a project management-related book, and would like the book reviewed through this program, please contact editor@peworldjournal.net.

About the Reviewer



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Nancy Everett, PMP is currently working at Texas Capital Bank as VP, EPMO Portfolio Manager in Information Technology. Overseeing, monitoring and reporting on programs and projects across the organization. Performing strategic analysis on portfolio and identifying change impacts to clients and employees to improve adoption of change and the client experience. Applying years of experience in consulting, project management, business analysis and IT development to guide our teams to successful execution and delivery of solutions.

She previously worked as a consultant for Microsoft partners implementing Business Intelligence, SharePoint, CRM, ERP and custom development solutions across various industries. She received a B.B.A. degree from the University of Memphis and an M.B.A. from Southern Methodist University. Nancy obtained the Project Management Professional certification in 2005.

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