

## Critical Success Factors in Effective Project Implementation

*Access to new resource related to hot topics in P/PM added to PMWL*



Resource provided by [Grace Chebet](#)

29 June 2020 – Kisumu, Kenya – Access to a new resource has been added to the PM World Library (PMWL) related to hot topics in P/PM. The new resource is titled “**Critical Success Factors in Effective Project Implementation**”, a book chapter by Jeffrey Pinto and Dennis Slevin, published on Researchgate.com in 2008.

The project implementation process is complex, usually requiring simultaneous attention to a wide variety of human, budgetary and technical variables. Often, the typical project manager has a responsibility for successful project outcomes without sufficient power, budget or people to handle all of the elements essential for project success. In addition, projects are often initiated in the context of a turbulent, unpredictable and dynamic environment. The project manager requires the necessary tools to help him/her focus attention on important areas and set differential priorities across different project elements.

This study reports on a program of research that developed the following tools and/or concepts for the practicing project manager:

- 1) A set of ten empirically derived critical project implementation success factors.
- 2) A diagnostic instrument-the Project Implementation Profile (PIP) for measuring the ten factors.
- 3) A ten-factor model of the project implementation process.
- 4) Measures of the key elements of project Strategy-and Tactics.
- 5) The effect of Strategy and Tactics on project implementation success.
- 6) The impact of the project life cycle on the relative importance of the critical success factors.

It's stated that a project is generally considered to be successfully implemented if it: Comes in on-schedule (time criterion), comes in on-budget (monetary criterion), achieves basically all the goals originally set for it (effectiveness criterion), and is accepted and used by the clients for whom the project is intended (client satisfaction criterion). The dimensions of strategy and tactics discussed in the book are useful for the project manager in that they prescribe a two-stage process to successful project implementation. The ability to transition successfully between early strategy and later tactics is an important characteristic for project managers to possess.

To access this new resource, go to the hot topics in P/PM section of the library at <https://pmworldlibrary.net/applications-and-topics/> scroll down and click on “critical success factors in project management”, scroll down to resource. Must be a registered trial, student or full member and logged-in to access.

## PMWL Research Result

This new resource provided through the PMWL university research internship program; [to learn more, click here](#)

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### For PMWL Post

Pinto, J. and Slevin, D. (2008). **Critical Success Factors in Effective Project Implementation**, Researchgate, August 2008. Available online at [https://www.researchgate.net/profile/Jeffrey\\_Pinto/publication/227988693\\_Critical\\_Success\\_Factors\\_in\\_Effective\\_Project\\_Implementation/links/5b8012e5299bf1d5a724a850/Critical-Success-Factors-in-Effective-Project-Implementation.pdf](https://www.researchgate.net/profile/Jeffrey_Pinto/publication/227988693_Critical_Success_Factors_in_Effective_Project_Implementation/links/5b8012e5299bf1d5a724a850/Critical-Success-Factors-in-Effective-Project-Implementation.pdf) (Chebet)

Where to post in the library: <https://pmworldlibrary.net/project-success-factors/>