



Volume VIII, Issue III – April 2019

In This Edition

[The Crash, March Madness, Recovery, Lessons Learned and... Welcome to the New PM World Journal](#)

By David Pells, Managing Editor (USA)

Interviews

[Interview with Martina Heumann, Editor-in-Chief, IJPM; Professor, Head of Project Management Group, Vienna University of Business and Economics](#)

By Yu Yanjuan, PMR (China)

Featured Papers

[Mathematical models of human cooperation and the transformation of human capital into social capital - Part 1. The individual energy field of human interaction with social environment and the formation of social solidarity \(asabiya\) and social capital](#)

By Pavel Barseghyan, PhD (Armenia & USA)

[Strategies to include Contingency in Public Project Estimates](#)

By Piero Anticono Tello (Peru)

[Expanding the scope of project management services in the construction industry, to add value and reduce costs](#)

By Alan Stretton (Australia)

[“Agile” is NOT a subset of Project Management BUT A Stand Alone Alternate Methodology that is Equal to Project Management](#)

By Dr. Paul Giammalvo (Indonesia)

[Industry 4.0 and Smart Manufacturing: Data Challenges and New Innovative Contracts for Program Management](#)

By Sonia Bouden (Tunisia & France)

[Functional alternative to improve Contractor’s cash-flow](#)

By Martin Deleau (France)

[How to apply AI technology in project management](#)

By Qiankun Wang (China)

[How to prevent and handle disputes in contracts between an Advertising Agency and their customer?](#)

By Timothé Favier (France)

[Long Working Hours do not increase your Team Productivity: Solutions to limit the effects of overtime on employee's productivity in a project organization](#)

By Camille Timmerman (France)

[Predicting Ready Mixed Concrete On-site Dispatch Time Using Concrete Slump and Volume: Case Study of a Construction Site in Lagos, Nigeria](#)

By Oludolapo Ibrahim Olanrewaju, Victor Nnannaya Okorie, Monday Omogiate Imafidon (Nigeria)

Series Articles

[The entrepreneurship advantage: Looking in new places \(Advances in Project Management\)](#)

By Prof Darren Dalcher, PhD (UK)

[Effectual Project Management: Thinking Like an Expert Entrepreneur \(Advances in Project Management\)](#)

By Dr. Laura Mathiaszyk (Germany), Prof Christine Volkmann (Germany), Prof Stuart Read (USA)

[Professionalism in Risk Management \(Risk Doctor Briefing\)](#)

By Dr. David Hillson (UK)

[When There is No Way Out - The Sunk Cost Dilemma \(Project Business Management\)](#)

By Oliver Lehmann (Germany)

[Benefits for Projects: Adding a benefits dimension to the Earned Value Method \(Applying Earned Benefit Management\)](#)

By Crispin (Kik) Piney (France)

[Project Construction Frame Process \(Project Workflow Management\)](#)

By Dan Epstein (USA)

Advisory Articles

[Managing Risk to Raise Project Performance](#)

By Evan Piekara (USA)

[Build Up Your Future](#)

By Alfonso Bucero (Spain)

Commentaries

[Ineffective risk management and the difficulties experienced by Interserve](#)

By Dr. Robert Chapman (UK)

[My Name is Steve \(Women in Project Management – English & Spanish\)](#)

By Cecilia Boggi (Argentina)

Reports

[Updates from Project Management Association Finland, PMI Finland Chapter, Olkiluoto 3 and Hanhikivi 1 nuclear power plants, Helsinki's Länsimetro extension, Raide-Jokeri light rail transit project \(Finland Project Management Roundup\)](#)

By Dr. Jouko Vaskimo (Finland)

[Oh, God! Again! \(Project Management Report from Belo Horizonte\)](#)

By Manuel Carvalho da Silva Neto (Brazil)

[Project Management Day at the end of 2018; PMI Madrid Chapter Annual Meeting and Elections \(Project Management Update from Madrid – English & Spanish\)](#)

By Alfonso Bucero (Spain)

[Eastern Zimbabwe devastated by Cyclone Idai \(Project Management Update from Harare\)](#)

By Peter Banda (Zimbabwe)

[Big Ben, Autonomous Ships, the UK Space Race, Lessons Learned \(really\), BREXIT, Cricket, a Stiff Upper Lip and more \(UK Project Management Roundup\)](#)

By Miles Shepherd (United Kingdom)

[Activities of PMI Chapters in Argentina \(Project Management Update from Buenos Aires – English & Spanish\)](#)

By Cecilia Boggi, PMP (Argentina)

[The People of Project Management in Italy; PM Certifications in Italy \(Project Management Update from Rome – English & Italiano\)](#)

By Massimo Pirozzi (Italy)

Student Papers

[Improving contractor's Credit system mitigates Delayed or Late Payment issues on Chinese Construction contracts: An Academic research](#)

By Hongjing Lai, SKEMA Business School, Paris (France & China)

[Contract & Clauses, an indispensable tool to manage and protect the Intellectual Property within a company](#)

By Bastien Nowak, SKEMA Business School, Lille (France)

[Research about Solving the Arrears Payment Problem by Subcontracting in the Chinese Construction Industry](#)

By Qing Wu, SKEMA Business School, Lille (France & China)

[Comparison of "the privacy policy" between an American and a Chinese e-commerce website \(Amazon/Alibaba\)](#)

By Zhifei Yin, SKEMA Business School, Lille (France & China)

[Adopting the best dispute resolution method in the Travel and Hospitality industry using Multi-Attribute Decision Making Models](#)

By Laura Bierling, SKEMA Business School, Paris (France)

[How to handle Disputes in Professional Sports](#)

By Lucas Bouquerel, SKEMA Business School, Paris (France)

Second Editions

[Report from the Global Alliance for Project Performance Standards, Workshop #15, Pretoria, South Africa](#)

By Dr. Paul Giammalvo (Indonesia)

[Is Something Missing from Project Management?](#)

By Walt Lipke (USA)

[The Project Stakeholder Management and Engagement Strategy Spectrum: An Empirical Exploration](#)

By Prof. Aurangzeb Z. Khan, PhD (Pakistan), Prof. Miroslaw Skibniewski, PhD (USA), Prof. John H. Cable (USA)

Book Reviews

[Leadership and Self Deception: Getting Out of the Box \(Berrett-Koehler\)](#)

By The Arbinger Institute

Reviewed by Ali Yaseen (Pakistan)

[How Successful Organizations Implement Change \(PMI\)](#)

Edited by Emad E. Aziz and Wanda Curlee

Reviewed by Ava Jones (USA)

[Data Analytics in Project Management \(CRC\)](#)

Edited by Seweryn Spalek

Reviewed by Jennifer Arroyo (USA)

[Investment-Centric Project Management: Winning the New Project Development Game \(J Ross\)](#)

By Steven James Keays

Reviewed by Marta Santos, PhD (USA)

Culturally Tuning Change Management (CRC)

By Risto Gladden

Reviewed by Binny Malik (USA)

***Investment-Centric Project Management: Winning the New Project Development Game
(J Ross)***

By Steven James Keays

Reviewed by Frank Murphy (USA)