



Volume VII, Issue I – January 2018

In This Edition

**[Global Citizens, Project Earth Revisited \(again\), Solving Global Problems and...
Welcome to the December 2017 PMWJ](#)**

By David Pells, Managing Editor

Featured Papers

**[Project Management Profession: A Critical Competency for Delivery of
Infrastructure Projects in Zimbabwe](#)**

By Tororiro Isaac Chaza (Zimbabwe)

**[Relating causes of project failure to an organizational strategic business
framework](#)**

By Alan Stretton (Australia)

**[The Stakeholder Management Perspective to increase the Success Rate of
Complex Projects](#)**

By Massimo Pirozzi (Italy)

**[PMI's Models of Project Management Knowledge – Life Cycles, Process Groups
and Knowledge Areas](#)**

By Crispin ("Kik") Piney (France)

[Heuristics and Biases in Project Management](#)

By Lev Virine, PhD, Michael Trumper, Eugenia Virine (Canada)

**[Elements of the Mathematical Theory of Human Systems, Part II: Structural
Mathematical Models of the Life of Humans based on the Method of State
Equations](#)**

By Pavel Barseghyan, PhD (Armenia / USA)

**[Appraising the Present State and Challenges of Construction Site Communication
in Nigeria](#)**

By Nathan N. Agu, Stanley C. Ugochukwu, Fidelis O. Ezeokoli, Uchenna O Ajatar (Nigeria)

[How the SMART Sustainability Model is Transforming Business](#)

By Mark Reeson (UK / KSA)

[A comparison Between 8 Common Cost Forecasting Methods](#)

By Stephen J.C. Paterson (Thailand)

[Mortgage Financing for Housing Delivery in Nigeria: The Governmental Role in Development of an Effective Mortgage Market](#)

By Arc. Dr. Felix Osita Ikekpeazu (Nigeria)

[Comparison of Construction Delay Analysis Methods](#)

By Abid Tabassum, Umair Abid, Ardalan Honarmand (Canada)

Series Articles

[Why culture really matters: The hidden perils of acculturation \(Intro to Advances in Project Management\)](#)

By Prof Darren Dalcher, PhD (UK)

[Developing a Culture of Partnership between Project Management and Change Management \(Advances in Project Management\)](#)

By Gabrielle O'Donovan (Ireland)

Advisory Articles

[Revisit of Reference Class Forecasting \(RCF\): Estimating Costs of Infrastructure Projects](#)

By Dr. Clifford Gray (USA)

Commentary Articles

[Experience of Handling a Team](#)

By Anil Seth (India)

[Look to 2018: Project Management Trends](#)

By PM Thought Leaders from Around the World (Courtesy of PMR China)

Student Papers

[Is Cumulative Impact Assessment and Management \(CIAM\) a Myth?](#)

By Victor Labrousse, SKEMA Business School, Lille (France)

[What are the Cultural Impacts on a Contract Negotiation?](#)

By Marie Lanvin, SKEMA Business School, Paris (France)

[Hosted Fundraising Event: How to secure your funds](#)

By Christelle Leonetti, SKEMA Business School, Lille (France)

[How can managing change in construction projects improve productivity?](#)

By Ferdinand Huc, SKEMA Business School, Lille (France)

[Best Resolutions for Construction Contractual Disputes](#)

By Jad Karakira, SKEMA Business School, Paris (France)

[Freelance Web Developer: How to be Well Protected?](#)

By Lucas Louf, SKEMA Business School, Lille (France)

[Handling Conflicts in Performing Art Co-Productions: A Managerial Challenge for Contractors](#)

By Marine Kuhn, SKEMA Business School, Paris (France)

[Comparison of Contractual Payment Terms and Conditions](#)

By Lore Paganet, SKEMA Business School, Paris (France)

[Engineering Consulting – The new golden era?](#)

By Lucien Rock, SKEMA Business School, Lille (France)

[What is the challenge for real estate purchasing?](#)

By Clémence Simon, SKEMA Business School, Lille (France)

Reports

[Updates from Project Management Association Finland, PMI Finland Chapter, Finland Centennial, Updates on Major Projects around Finland \(Finland Project Management Roundup\)](#)

By Dr. Jouko Vaskimo (Finland)

Learning by projects, the reform of high school education in Argentina (Project Management Update from Buenos Aires – [English](#) & [Spanish](#))

By Cecilia Boggi, PMP (Argentina)

[Looking Back and Looking Forward at Projects and Project Management in UK \(UK Project Management Roundup\)](#)

By Miles Shepherd (UK)

Book Reviews

[Off the Beaten Path: A Project Management Field Guide \(CreateSpace\)](#)

By Nicholas James Errico (USA)

Reviewed by Marta B. Santos, PhD (USA)

[Find the Fire: Ignite Your Inspiration and Make Work Exciting Again \(AMACOM\)](#)

By Scott Mautz

Reviewed by Binny Malik (USA)

[Leading and Motivating Global Teams: Integrating Offshore Centers and Head Office \(CRC Press / Taylor and Francis\)](#)

By Vimal Kumar Khanna

Reviewed by Masood Said, PMP (Pakistan)

[Improving Executive Sponsorship of Projects: A Holistic Approach \(Business Expert Press\)](#)

By Dawne E. Chandler and Payson Hall

Reviewed by Mats Malmstrom (Sweden / USA)

Second Editions

[Clean Water as a Human Right: Implications for Project Management](#)

By David L. Pells (USA)