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By Ömer Berkay Dağlı (Turkey / UK)

[Interview with David L. Pells, Managing Editor, PM World Journal \(USA\)](#)

By Yu Yanjuan, Project Management Review (China)

### Featured Papers

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By Christian Azuka Olele (Nigeria)

[Labor Productivity improvement in Construction projects using WBS & OBS Integration](#)

By Essam Mohamed Lotfi (UAE)

[Elements of the Mathematical Theory of Human Systems, Part 5: Quantitative analysis of the benefits and losses of two human systems in the regime of confrontational equilibrium of their interrelations](#)

By Pavel Barseghyan, PhD (Armenia & USA)

[Mapping ERP “Chart of Accounts” to Building Information Modeling Software Using Omniclass Coding Structures and Activity Based Costing/Management-A CONTRACTOR’S perspective](#)

By Dr. Paul D. Giammalvo (Indonesia & USA)

[Event Chain Diagrams](#)

By Lev Virine, PhD, Michael Trumper, Eugenia Virine (Canada)

[Towards Systems Management in the Electric Power Sector for Physical Facilities in Nigeria: Issues, Challenges and New Directions](#)

By Dr. Felix Osita Ikekpeazu (Nigeria)

[A Supply Chain Management \(SCM\) Framework for Construction Project Delivery in Nigeria: An Analytical Hierarchy Process \(AHP\) Approach](#)

By Benedict Amade, PhD; Prof Edem Okon Peter Akpan, PhD; Prof Festus Prince Okechukwu Ukwuoma, PhD; Charles Nnamdi Nonuju, PhD; Ogaga Linus Okore (Nigeria)

## Series Articles

### [Working in the Shadows: Exposing our inner demons \(Intro to Advances in Project Management article\)](#)

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### [Shadow Working in Project Management: Towards new levels of consciousness in groups \(Advances in Project Management\)](#)

By Joana Bertholo, PhD (Portugal)

### [Expanding the Risk Management Universe \(Risk Doctor Briefing\)](#)

By Dr. David Hillson

### [The Value of Benefits \(Applying Earned Benefits Management Series\)](#)

By Crispin (Kik) Piney (France)

### [Stage 1: Establish organisational strategic objectives \(Series on Organisational Strategic Planning and Execution\)](#)

By Alan Stretton, PhD (hon) (Australia)

## Advisory Articles

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By Chloé Barroso, SKEMA Business School, Lille (France)

## **The importance of assessing quality of Artworks in Art Gallery's contract**

By Louison Marguerite, SKEMA Business School, Lille (France)

## **Is the FIFA World Cup Organization affected by Owner Financing?**

By Léo Peigna, SKEMA Business School, Lille (France)

## **Alternate Dispute Resolution in China: Research on ADR for the Construction of Harmonious Arbitration System in China**

By Huiru Wang, SKEMA Business School, Paris (France)

## **Best practices for data privacy clause in Saas Agreements**

By Amélie Tonneau, SKEMA Business School, Paris (China & France)

## **The Mitigation Rule and Impacts of Overdue Payments in International Business**

By Xiyuan Wu, SKEMA Business School, Paris (France)

## **Reports**

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### **The PMI Madrid Spain Chapter has a new President (Project Management Update from Madrid – [English](#) & [Spanish](#))**

By Alfonso Bucero (Spain)

### **Updates from Project Management Association Finland, PMI Finland Chapter, Olkiluoto 3 and Hanhikivi 1 nuclear power plants, Helsinki's Länsimetro extension, Raide-Jokeri light rail transit project (Finland Project Management Roundup)**

By Dr. Jouko Vaskimo (Finland)

### **Brexit, The Battle for GKN, Professional News and Salisbury (UK Project Management Roundup)**

By Miles Shepherd (UK)

### **Beginning of year 2018 activities in the PMI Chapters in Argentina (Project Management Update from Buenos Aires – [English](#) & [Spanish](#))**

By Cecilia Boggi, PMP (Argentina)

## **Book Reviews**

### **Investment Centric Project Management (J Ross)**

By Steven Keays

Reviewed by Benjamin K. Diamond (USA)

**[Rethinking Innovation and Design For Emerging Markets: Inside the Renault Kwid Project \(CRC\)](#)**

By Christophe Midler, Bernard Jullien and Yannick Lung  
Reviewed by Dr. Charles Y. Chen, PMP (USA)

**[Bridging the PM Competency Gap: A Dynamic Approach to Improving Capability and Project Success \(J Ross\)](#)**

By Loredana Abramo, PMP and Rich Maltzman, PMP  
Reviewed by B. K. Gamble, PMP (USA)

**[Breakthrough Project Portfolio Management Achieving the Next Level of Capability and Optimization \(J Ross\)](#)**

By Murali Kulathumani  
Reviewed by David Kressin, PMP (USA)

**[How to Get Executives to Act For Success \(Zozer\)](#)**

By Michael O'Brochta (USA)  
Reviewed by Alice Chiang, PMP (Taiwan & USA)

**[Responsible Leadership in Projects: Insights Into Ethical Decision Making \(PMI\)](#)**

By Nicholas Clarke, PhD; Alessia D'Amato, PhD; Malcolm Higgs, PhD; Ramesh Vahidi, PhD  
Reviewed by Shawn Waghorn (USA)

**[The Practitioner's Guide to Program Management \(PMI\)](#)**

By Irene Didinsky, PMP  
Reviewed by Melissa Zahn, PMP (USA)