



## **Volume VII, Issue 11 – November 2018**

### Interviews

[PM has shifted from 'Management of Projects' to 'Management by Projects' - Interview with Prof Ou Lixiong, Professor, Northwestern Polytechnical University; Executive Vice President, PMRC; Vice President, IPMA \(China\)](#)

By Yu Yanjuan, PMR (China)

[Diversity Can Be an Asset - Interview with Antonio Nieto-Rodriguez, Past Chairman, Project Management Institute; Visiting Professor, Duke University \(USA/Belgium\)](#)

By Yu Yanjuan, PMR (China)

### Featured Papers

[Evaluating aspects of power plant performance using Project Success Life Cycle Model \(PSLCM\)](#)

By Lalamani Budeli & Prof JH (Harry) Wichers (South Africa)

[Failed Governance, major contributor to failed projects in Africa](#)

By O. Chima Okereke, PhD (Nigeria and UK)

[Responsibilities for "project" successes/failures?](#)

By Alan Stretton (Australia)

### Series Articles

[Bringing Strangers into the Projects \(Project Business Management Series\)](#)

By Oliver Lehmann (Germany)

[Quantitative Risk Management: Why Bother? \(Risk Doctor Briefing\)](#)

By Dr. David Hulett (USA)

[The Benefits of Stakeholders \(Practical Benefits Management Series\)](#)

By Crispin (Kik) Piney (France)

[Project Estimating Process \(Project Workflow Management Series\)](#)

By Dan Epstein (USA)

## Advisory Articles

### [Relative Estimation in Agile Project Management](#)

By Arvind Mundra (USA)

### [A Practitioner's Guide to the PMO](#)

By Kenneth Smith (USA)

### [Engaging Stakeholders to Drive Transformational Change](#)

By Evan Piekara (USA)

## Commentary Articles

### [Strategy and Reputation: the Big Business of Slave Labor in 21st Century Projects](#)

By John Schlichter (USA)

## Reports

### [“Social Project Management Day” and “PMI Tour Cono Sur 2018” \(Project Management Update from Buenos Aires – \[English\]\(#\) & \[Spanish\]\(#\)\)](#)

By Cecilia Boggi, PMP (Argentina)

### [The Brazilian elections and its reflection on project management \(Project Management Report from São Paulo\)](#)

By Mauricio Lopes (Brazil)

### [Updates from Project Management Association Finland \(PM Days 2018 Conference\), PMI Finland Chapter, Olkiluoto 3 and Hanhikivi 1 nuclear power plants, Helsinki's Länsimetro extension, Raide-Jokeri light rail transit project \(Finland Project Management Roundup\)](#)

By Dr. Jouko Vaskimo (Finland)

## Student Papers

### [Potential of Blockchain-enabled smart contract platforms for automated enforcement and dispute resolution](#)

By Aseem Sharma, SKEMA Business School, Lille (France / India)

### [Owner and Contractor in the Defense Industry: Two Sides at War](#)

By Arthur Vaesken, SKEMA Business School, Lille (France)

### [Renewable Energies: Safe Investment or Dangerous Deal?](#)

By Cyril Cojutti, SKEMA Business School, Lille (France)

### [Are Intellectual Property Rights still relevant in a context of E-Commerce Business?](#)

By Julie Roué, SKEMA Business School, Paris (France)

**Sustainable Activism & Ecology: The new challenges in the construction field**

By Jérôme Andriamirado, SKEMA Business School, Lille (France)

**Building Sustainability into a Contract: How to Create more "Green" Supply Chain Contracts?**

By Souhaila Bouddou, SKEMA Business School, Lille (France)

**Is change in Construction contracts a risk? Analysis of causes and impacts**

By Sirine Ben Jebara, SKEMA Business School, Paris (France / Tunisia)

## Book Reviews

**Managing Project Competence: The Lemon and the Loop (CRC Press)**

By Rolf Medina

Reviewed by Mechelle Davidson, PMP (USA)

**Creating a Greater Whole: A Project Manager's Guide to Becoming a Leader (CRC Press)**

By Susan G. Schwartz, PMP

Reviewed by John Poulos, PMP (USA)

**Agilizing the Enterprise: Collaborative Leadership, Dynamic Strategy and Organizational Flexibility (CRC Press)**

By Joseph Raynus

Reviewed by Arthur L. Jones (USA)

**A Holistic Approach to Lessons Learned: How Organizations Can Benefit from Their Own Knowledge (CRC Press)**

By Moria Levy

Reviewed by Barbara LaDue, PMP (USA)

**The Audio PMP Exam Prep: Conversations on Passing the PMP Exam (CRC Press)**

By Carl Pritchard and Bruce Falk

Reviewed by Swati Shah (USA)

**Time Matters: Time management techniques for avoiding or recovering from delay on projects and programmes (dashdot)**

By Tom Taylor

Reviewed by Ed Raibick, PMP (USA)

**Find the Fire: Ignite Your Inspiration - And Make Work Exciting Again (HarperCollins)**

By Scott Mautz

Reviewed by Lusetha Rolle, PMP (USA)

**Breakthrough Project Portfolio Management: Achieving the Next Level of Capability and Optimization (J Ross)**

By Murali Kulathumani

Reviewed by David Diatkar (USA)

***Investment-Centric Project Management: Advanced Strategies for Developing and Executing Successful Capital Projects (J Ross)***

By Steven James Keays

Reviewed by Mark Loiselle (USA)

***Realizing Strategy Through Projects: The Executive's Guide ( )***

By Carl Marnewick

Reviewed by Denise Cordova (USA)