



## Volume X, Issue VI – June 2021

### Welcome

#### [Welcome to the June 2021 PMWJ](#)

By David Pells, Managing Editor (USA)

### Interviews

#### [PMOs Are Applicable to All Scales of Project Business; Interview with Peter Taylor, Author, Advisor, Speaker, Trainer; Author of \*The Lazy Project Manager\* \(UK\)](#)

By Yu Yanjuan, PMR (China)

#### [To stay motivated, individuals need to have personal goals! Interview with Coach G, Rugby Coach, Mentor, Personal Trainer, Former Rugby player & World Cup Champion \(South Africa\)](#)

By Aina Aliieva (Canada)

[To see other recently published interviews, click here](#)

### Featured Papers

#### [Compatibilities and impediments to the applicability of agile project management to the execution phase of construction - Introducing a theoretical approach](#)

By Stavros G. Barmpas (Greece)

#### [Effects of gender on team perception of performance in Nigeria](#)

By Uzoma Francis Amaeshi, PhD & Dr. Uju. Callista Okoye (Nigeria)

#### [Quantitative description of the dynamics of interactions of living systems by the method of state equations - Part 2: Productivity Gap vs. Investments: Quantitative analysis based on predator-prey model and state equations](#)

By Pavel Barseghyan, PhD (Armenia & USA)

#### [Potential for project management representative bodies to extend their influence in helping solve global problems](#)

By Alan Stretton (Australia)

#### [Eliminating capital projects cost flow fraud using distributed ledger technology \(DLT\)](#)

By Lalamani Budeli, PhD (South Africa)

## **[The Impact of Motivation Factors on Performance of Public Construction Projects in Yemen](#)**

By Wael Alaghbari, PhD (Yemen), Basel Sultan, PhD (Saudi Arabia) and Sakhr Q. Al-Yousfi (Yemen)

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## **Series Articles**

### **[Non-Verbal Communications in Teleconferencing \(Converting to Online Teaching\)](#)**

By John Cable (USA)

### **[Audits and Project Business Healing Days \(Project Business Management\)](#)**

By Oliver Lehmann (Germany)

### **[Project Cost Functions \(Developing a Standards Based PMIS, part 3\)](#)**

By Jeremy C. Bellah, PhD (USA)

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## **Advisory Articles**

### **[Agility in Business \(The Lean Startup\)](#)**

By Angelica Larios (Mexico)

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## **Commentaries**

### **[An Essay on Changing Risk Manager Perceptions on Large Complex Projects](#)**

By Bob Prieto (USA)

### **[The Bigger Picture: Project Life Cycles from a Broader, Real-World Perspective](#)**

By Dr. Paul D. Giammalvo (Indonesia)

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## **Reports**

### **[The National Plan of Recovery and Resilience and Project Management in Italy during the Pandemic \(Project Management Update from Rome\)](#)**

By Allesandro Quagliarini (Italy)

### **[Updates from Project Management Association Finland, PMI Finland Chapter, Olkiluoto 3 and Hanhikivi 1 nuclear power plants, Helsinki's Länsimetro extension, Raide-Jokeri light rail transit project \(Finland Project Management Roundup\)](#)**

By Dr. Jouko Vaskimo (Finland)

### **[Bad News \(Construction Materials Shortages\), BREXIT, Good News \(the Queen's Green Canopy, Nuclear Fusion, Orbital 02, Virgin Galactic, Pandemic Progress\), APM](#)**

**[News, Sea Eagles return and a Splattered Bugs app \(UK Project Management Roundup\)](#)**

By Miles Shepherd (UK)

**[After PMI Zimbabwe Virtual Annual Project Management Symposium 2021: Projectizing Zimbabwe! Leveraging Project Management for Economic Growth](#)**

By Ipek Sahra Ozguler (Turkey)

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## Second Editions

**[Role of Functional Organization in Large Engineering and Construction Programs](#)**

By Bob Prieto (USA)

**[Building an Award-Winning, Metrics Based Program Management Office](#)**

By Nana P. Kwame (USA)

**[The Knowledge Cafe: Caffeinated Culture, Learning Agility in a Project Economy](#)**

By Benjamin C. Anyacho (USA)

**[The Evolution from Project to Business Manager](#)**

By Joseph A. Lukas (USA)

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## Book Reviews

**[Digital Body Language: How to Build Trust and Connection, No Matter the Distance \(St. Martin's Press\)](#)**

By Erica Dhawan (USA)

Reviewed by Aina Aliieva (Canada)

## Recent News

**[Facing the Climate Challenge – Is the Project Profession Ready?](#)**

**[Wideman PM Website updates announced for June 2021](#)**

**[Prof Bill Moylan appointed Honorary Academic Advisor](#)**

**[2020 Editor's Choice Awards – Interviews, Case Studies & Stories Category](#)**

**[2020 Editor's Choice Awards – Reports Category](#)**

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**[2020 Editor's Choice Awards – Papers Category](#)**

[\*Schmehr, Väilä and Wagner named IPMA Honorary Fellows\*](#)

[\*Dr. Virginie Nahas joins PMWL research team in Kuwait\*](#)

[\*Project work may harm mental wellbeing\*](#)

[\*Make Your Business Agile: A Roadmap for Transforming Your Management and Adapting to the 'New Normal'\*](#)

[\*Alessandro Quagliarini appointed PM World Correspondent in Italy\*](#)