



Volume XI, Issue VI – June 2022

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Welcome

Welcome to the June 2022 PMWJ

By David Pells, Managing Editor (USA)

Letters to the Editor

In response to This War Changes Everything...

By R. Max Wideman (Canada)

On the editorial 'This war changes everything...'

By Dr. Reinhard Wagner (Germany)

On the subject of Schedule and Budget Overruns

By Crispin "Kik" Piney (France)

Interviews

Perspectives of Latin American Women in Project Management, Interview with Dr. Angélica Larios, Author, Advisor, Volunteer Leader (Mexico)

By Yasmina Khelifi (France)

Project Managers can gain Experience, Knowledge and Confidence, Interview with Eiji Taoka, Information Systems Project Director, Tokyo Olympic and Paralympic Games (Japan)

By Yasmina Khelifi (France)

Global Megatrends Reveal Greatest Challenges for Society & Project Professionals, Interview with Joe Cahill, Chief Customer Officer, Project Management Institute (USA)

By Ipek Sahra Ozguler (Turkey)

[To see other recently published interviews, click here](#)

Featured Papers

Resilient Project Management

By Antonio Bassi, Giacomo Amorati, Giovanni Sciagura, Jonathan Bertossa, Mark Brauer, Katuscyia Gianini, Michela Manini Mondia, Simona Sala Tesciat (Switzerland)

Pracademic Project Leadership – The View from the Barber Shop Mirror

By Dr. Dale S. Deardorff (USA)

Environmental, Social and Governance Risks in the Engineering and Construction Sector

By Bob Prieto (USA)

[To see other recently published featured papers, click here](#)

Series Articles

Achieving a sustainable social impact through projects (Projects and Project Management for a Sustainable Social Impact)

By Reinhard Wagner (Germany)

Is an agile team always autonomous? (Sensemaking in the Agile Forest)

By Henny Portman (The Netherlands)

Top-down Multicycle Risk Management Process: A brief guide (Practical Project Risk Management)

By Martin Hopkinson (UK)

Gap Analysis and Cause & Effect Analysis (Quick Tips for Team Leaders)

By Jeff Oltmann (USA)

[To see other recently published series articles, click here](#)

Advisory Articles

Monitoring & ANALYZING Project COSTS: PMBOK+PLUS Tools & Templates to Facilitate Financial Analysis

By Dr. Kenneth Smith (The Philippines/USA)

How to incorporate product management into your project management programs

By Malte Scholz (Germany)

Business Analysis Improving Business Experience

By Angelica Larios, DSL, DSL, MBA, PMP (Mexico)

[To see other recently published advisory articles, click here](#)

Commentaries

Commentary on “higher purposes” for project management, via partnering to tackle broad societal / environmental issues

By Alan Stretton (Australia)

The Lack of Project-related Experience Amongst Government Ministers

By Martin Hopkinson (UK)

[To see other recently published commentary articles, click here](#)

Reports

Catching Up, Crossrail is no more, the Elizabeth Line Opens, and Closing Remarks (UK Project Management Roundup)

By Miles Shepherd (UK)

Updates about Association of Project Professionals Finland; PMI Finland Chapter; Olkiluoto 3 nuclear power plant; Hanhikivi 1 nuclear power plant; Helsinki's Länsimetro extension; Raide-Jokeri light rail project; Kruunusillat [*Crown Bridges*] projects (Finland Project Management Roundup)

By Dr. Jouko Vaskimo (Finland)

The PMI Madrid Chapter supports the Ukrainian people (Project Management Update from Madrid)

By Alfonso Bucero (Spain)

We celebrate our first anniversary! PMOGA India Hub writing competition: Winning article; The PMO Leader and PMOGA India Hub became partner; New regular members & new volunteer supporter; Acknowledgements and references (Update from PMO Global Alliance India Hub)

By Linda Oltmann (Germany and India)

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Second Editions

The Journey towards Profound Simplicity: How to Effectively Navigate Complexity in Projects

By Prof Lavagnon Ika, PhD (Canada)

From PMO to APO: The Transformation of a Project Management Team

By Celina Saavedra, Schenita Floyd, Mohammad Mobashirin, Rodney Ivester (USA)

Bring Me A Measure: How to Fulfill Leadership's Request for Performance Measures

By Susan Hostetter and John Walsh (USA)

Fix management, to fix organizations, to fix the planet

By Charles G. Chandler, PhD)

[To see other recently published second edition papers, click here](#)

Book Reviews

The Business of WE: The proven 3-step process for closing the gap between us & them in your workplace (HarperCollins)

By Laura Kriska

Reviewed by Krysal Blackwell, PMP (USA)

Program Management Professional (PgMP): A certification Study Guide with Best Practices for Maximizing Business Results (J Ross)

By Craig Letavec, PMP, Steven Rollins, PMP, Dianne Altwies, PMP

Reviewed by Kimberly Brown, PMP (USA)

Pursuing Enterprise Outcomes: Maximizing Business Value and Improving Strategy for Organizations and Teams (Self/Amazon)

By Alex Yakyma

Reviewed by Joseph Kuntz, PMP (USA)

QTNT: The Quotient (QTNT)

By Rick Gillis

Reviewed by Dan Harrier, PMP (USA)

[To see other recently published book reviews, click here](#)

Recent News

PM World signs cooperation agreement with CEI – ESLI Paris

Agile with Ukraine

Call for Papers: On the War and in Support of Ukraine