Volume XII, Issue III - March 2023

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Welcome

Welcome to the March 2023 PMWJ

By David Pells, Managing Editor (USA)

Interviews

Lessons and Reflections from a Professional Life, Interview with Brigitte Schaden,
Past President and Chair of IPMA, President of Projekt Management Austria, Chair of
Global Alliance for the Project Professions (GAAPS), Chief Consultant, Coach and
Business Mediator, Managing Director, BSConsulting, Vienna (Austria)
By Yasmina Khelifi (France)

Advancing Project Management in Rebuilding American Infrastructure, Interview with Gary Scarf, Leader, North America Client Engagement, Project Management Institute (USA)

By Ipek Sahra Ozguler (Turkey)

To see other recently published interviews, click here

Featured Papers

Earned Schedule - the First 20 Years

By Patrick Weaver (Australia)

<u>Some notes on roles of internal and external project management customers in the</u> "back end" of projects

Bv Alan Stretton (Australia)

Project Management Certification Benchmarking Research: 2023 Update

By Dr. Paul D. Giammalvo (Indonesia)

To see other recently published featured papers, click here

Series Articles

Universe of Projects (Healthcare and Project Management)

By Dr. Deepa Bhide (India)

Public Policies and Policy Programs (Let's Talk About Public Projects)

By Stanislaw Gasik, PhD (Poland)

Agile and testing (Sensemaking in the Agile Forest)

By Henny Portman (The Netherlands)

<u>Building Program and Project Management Muscles: The Key to Excellent Operating Models (The Great Project Management Accelerator)</u>

By Dr. Harold Kerzner and Dr. Al Zeitoun (USA)

<u>Project Business between Transparency and Corruption (Project Business Management)</u>

By Oliver Lehmann (Germany)

Put People First (Making a Modern Project Manager)

By Yasmina Khelifi (France)

Risk Classification Criteria Tables: a brief guide (Practical Project Risk Management)

By Martin Hopkinson (UK)

<u>Taking Action: Decision Grid + Pick Chart (Quick Tips for Team Leaders)</u>

By Jeff Oltmann (USA)

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Advisory Articles

Improve Your Negotiation Skills NOW

By Mahmoud Desouky (Qatar)

To see other recently published advisory articles, click here

Commentaries

EARNED VALUE ALERT! Are You Doing It Right, Wrong, or At All?

By Dr. Kenneth Smith (The Philippines/USA)

<u>Project management as a tool for eradication of institutionalised national corruption by a servant leader</u>

By Dr. O. Chima Okereke (Nigeria/UK)

Marketing is Killing ESG. Here's how we can save it.

By Ricardo Viana Vargas, PhD (Portugal/Brazil)

To see other recently published commentary articles, click here

Reports

Infrastructure (nuclear, wind, new oil, rail), BREXIT, Defence Procurement, Al, Rewilding projects and dancing cranes (UK Project Management Roundup)
By Miles Shepherd (UK)

<u>Updates about Association of Project Professionals Finland; PMI Finland Chapter;</u>
<u>Olkiluoto 3 nuclear power plant; Helsinki's Länsimetro extension; Raide-Jokeri light rail project; Kruunusillat [Crown Bridges] projects (Finland Project Management Roundup)</u>

By Dr. Jouko Vaskimo (Finland)

The main challenges of the new government: Environment, Infrastructure, Housing, Health, Industry and Commerce (Project Management Update from São Paulo)

By Mauricio Lopes (Brazil)

<u>Spanish companies demand certified project managers (Project Management Update from Madrid)</u>

By Alfonso Bucero (Spain)

News from the Project Management Communities' Associations in Italy (Project Management Update from Rome)

By Alessandro Quagliarini (Italy)

Conference Season in the UK, Hybrid Events the Way Forward? (Update from the House of PMO)

By Lindsay Scott (UK)

PMO India Conference and Awards (Update from PMO Global Alliance India Hub)
By Sri Sudharshan. M (India)

To see other recently published reports, click here

Second Editions

Cognitive Readiness in Disruptive Times (CrinDT)

By Ivano Di Filippo (Italy), Rebecca Winston (USA), Dr. Jesus Martinez Almela (Spain)

Classifying program/project customers/clients

By Alan Stretton (Australia)

Moscow Rules: A quantitative exposé

By Dr. Eduardo Miranda (USA)

What Motivates your Project Team? What you think might just be Wrong!

By David L. Pells (USA)

To see other recently published second edition papers, click here

Book Reviews

<u>Agile Beyond IT: How to develop agility in project management in any sector (Practical Inspiration Publishing)</u>

By Adrian Payne

Reviewed by Brenda A Kwateng (USA)

<u>Earned Benefit Program Management: Aligning, Realizing, and Sustaining Strategy</u> (CRC Press)

By Crispin ("Kik") Piney

Reviewed by Stephen Fierbaugh (USA)

<u>Smarter Collaboration: A New Approach to Breaking Down Barriers and Transforming</u> Work (HBR Press)

By Heidi Gardner and Ivan Matviak

Reviewed by Kevin Darbelnet (USA)

The Silver Lining of Project Uncertainties (Project Management Institute)

By Thomas G. Lecher, Ting Gao, Barbara Edington Reviewed by Phoebe Were (USA)

<u>Mindful Project Management: Resilient Performance beyond the Risk Horizon</u> (Routledge)

By Elmar Kutsch and Mark Hall Reviewed by Maria G. Davies (USA)

To see other recently published book reviews, click here

Recent News

Keynote Speakers announced for 11th IPMA Research Conference in Nanjing, China

Getting Projects Done in Organizations – GAPPS Virtual Thought Leadership Forum March 21-22

How AI Will Transform Project Management?

Dr. Aurangzeb Khan in Pakistan appointed PMWJ Honorary Academic Advisor

26 new works added to PM World Library

The Handbook of Integrated Business and Project Management, Volumes 1 and 2

Early Registration Open for 15th UT Dallas Project Management Symposium in May 2023

Project sponsor efficiency and project success

Projects in Sustainability – Project Management Forum 2023, Lugano