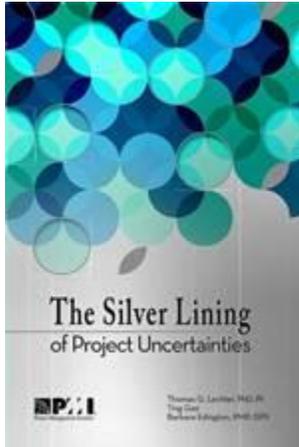


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## PM WORLD BOOK REVIEW



Book Title: **The Silver Lining of Project Uncertainties**<sup>1</sup>

Author: **Thomas G. Lecher, Ting Gao, Barbara Edington**

Publisher: Project Management Institute

List Price: \$24.95

Format: soft cover or eBook, 124 pages

Publication Date: 2013      ISBN: 978-1-62825-032-9

Reviewer: **Phoebe Were, PMP, MBA**

Review Date: January 2023

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### Introduction

This book is an exploratory study that characterizes opportunities and uncertainties occurring during project implementation. The presented research pinpoints some causes of project uncertainties and the relationship to project opportunities. Overall, the aim of the book is to provide both a theoretical and practical perspectives with the goal of contributing to the project management literature and have direct implications for the training and education of project managers.

### Overview of Book's Structure

The study used case studies and data collection from 41 projects. The book is structured by first building the foundation for the research components including the conceptual foundation for using the case studies. Next, both research methods and case study conclusions are outlined followed by the implications to project management education and practical practice. The authors also conclude the book by pointing out limitations to their study and suggestions for additional research.

### Highlights

As a practitioner I valued the implications for project management practice outlined in the book. Several suggested approaches presented are immediately applicable and can be

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<sup>1</sup> How to cite this review: Were, P. (2023). The Silver Lining of Project Uncertainties, book review, *PM World Journal*, Vol. XII, Issue III, March.

implemented into work practices. This also applies to the studies used from an educational training standpoint. Ultimately, this study contributes to the paradigm shift of how project risks are evaluated-including viewing the unknowns-unknowns of projects instead as opportunities.

### **Highlights: What I liked!**

I appreciated how the authors highlighted implications for practical project management practice. One example presented was the approach suggested when project uncertainty occurs, which is to identify opportunities that affect the value position of a project.

### **Who might benefit from the Book?**

Project Managers and Project Management Educational Programs - Specifically, I believe the knowledge provided would be helpful for new leaders of projects.

### **Conclusion**

This book is worth reading to broaden your perspective regarding risk analysis and management and the opportunities they provide. The information and conclusions within the book have far reaching implications that benefit both the practice and practitioners of managed projects.

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For more about this book or to purchase, try [https://www.amazon.com/Silver-Lining-Project-Uncertainties/dp/1628250321/ref=tmm\\_pap\\_swatch\\_0?encoding=UTF8&qid=&sr=](https://www.amazon.com/Silver-Lining-Project-Uncertainties/dp/1628250321/ref=tmm_pap_swatch_0?encoding=UTF8&qid=&sr=)

## About the Reviewer



### **Phoebe Were**

Fort Worth, Texas



**Phoebe Were** is a Texas native who has a love for cooking, traveling, creating structure and organization to her home, projects and more. She has over ten (10) years of Healthcare experience and was PMP certified in early 2022. She can be contacted at [phoebe\\_were@yahoo.com](mailto:phoebe_were@yahoo.com)

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*Editor's note: This book review was the result of a partnership between the PM World Journal and the [PMI Dallas Chapter](#). Authors and publishers provide books to the PM World Journal; books are delivered to the PMI Dallas Chapter, where they are offered free to PMI members to review who agree to provide a review within 45 days; book reviews are published in the PM World Journal and PM World Library.*

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