## Volume XII, Issue V - May 2023

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## Welcome

#### Welcome to the May 2023 PMWJ

By David Pells, Managing Editor (USA)

#### Letters to the Editor

### On Everyone Smiles in the Same Language

By Manuel Ancizu (Spain)

# On the Subject of Earned Value Management and some recently cited examples

By Crispin "Kik" Piney (France)

#### Interviews

<u>Project Management is about Managing Change: Reflections on the evolution of the PM profession from a unique perspective, Interview with Mark Langley, Former CEO of PMI (USA)</u>

By Yasmina Khelifi (France)

To see other recently published interviews, click here

## **Featured Papers**

# The nature of 'systems', and some early systems contributions to modern project management

By Alan Stretton (Australia)

## Property development amidst global warming and climatic change: A review

By Christian Osita Ifediora, PhD and Henry Chinedu Halim (Nigeria)

#### Al to support PM: a ChatGPT quality assessment (ß test)

By Federico Minelle and Franco Stolfi (Italy)

#### Is There an Underlying Theory of Software Project Management?

By Glen B. Alleman and Annmarie Oien, PhD (USA)

To see other recently published featured papers, click here

## Series Articles

#### **Ethical Decision-Making in Healthcare (Healthcare and Project Management)**

By Dr. Deepa Bhide (India)

#### On public projects' values (Let's Talk About Public Projects)

By Stanislaw Gasik, PhD (Poland)

### Culture makes or breaks your agile transition (Sensemaking in the Agile Forest)

**Henny Portman (The Netherlands)** 

### Schedule Risk Analysis: a brief guide (Practical Project Risk Management)

By Martin Hopkinson (UK)

# <u>Building Program and Project Management Muscles: The Thinking Muscle (The Great Project Management Accelerator)</u>

By Dr. Harold Kerzner and Dr. Al Zeitoun (USA)

#### Level up Your Intercultural Awareness (Part 1) (Making a Modern Project Manager)

By Yasmina Khelifi (France)

## Part 1 Series Introduction (The Road to Responsible Collaboration)

By Robin Hornby (Canada) - NEW

To see other recently published series articles, click here

## **Advisory Articles**

### Implementing Change Management for a change

By Audrey Mphela (South Africa)

# Four simple yet powerful ways of introducing and promoting sustainability in projects, programs, and portfolios

By Manuel Ancizu (Spain)

#### The Key to Successful Project Management Is People Management

By Tara Miller (USA)

#### **Using Remaining Duration as a Key Project Performance Measurement Tool**

By William R. Owen (USA)

To see other recently published advisory articles, click here

### Commentaries

Why incorporating business acumen in healthcare project management is essential for achieving the SDGs in Africa

By Rudi T. De Koker (South Africa)

What is the relevance of the Project Manager in the context of an employer's influence on the construct of the project delivery team?

By Trevor Mpatsi (South Africa)

#### How wisdom helps to live a good a life

By Thomas Walenta (Germany)

Do 80% of organizations average a project failure rate of 80%?

By Patrick Weaver (Australia)

To see other recently published commentary articles, click here

## Case Studies

BACK TO THE BARANGAY: Applying Rapid Appraisal & Problem Analysis

Diagramming for a Project Pre-Feasibility Assessment: A Case Example

By Dr. Kenneth Smith (The Philippines)

<u>Agility and Resiliency: A Winning Combination! Agile Case Study- Watershed Master Plan Program for Flooding Resiliency</u>

By Alicia Lanier (USA)

## Reports

#### PGCS Webinar: Earned Schedule at 20 Years--A Recap

By Robert Van De Velde, PhD (France)

<u>Updates about Association of Project Professionals Finland; PMI Finland Chapter;</u>
<u>Olkiluoto 3 nuclear power plant; Helsinki's Länsimetro extension; Raide-Jokeri light rail project; Kruunusillat [Crown Bridges] projects (Finland Project Management Roundup)</u>

By Dr. Jouko Vaskimo (Finland)

PMI Madrid held their Monthly meeting on April 27<sup>th</sup>, 2023 (Project Management Update from Madrid)

By Alfonso Bucero (Spain)

Good News (BREXIT, New Science Funding, Electric Aircraft, Flying Taxis), Bad News (Emergency Service Network, Russia takes Sakhalin-2 LNG Project), Advanced Engineering and Escaping Beavers (UK Project Management Roundup)

By Miles Shepherd (UK)

#### Second Editions

## <u>Develop your Personal Skills to be a Complete Project Manager</u>

By Randall Englund (USA) and Alfonso Bucero (Spain)

To see other recently published second edition papers, click here

#### **Book Reviews**

#### The Little Black Book of Project Management (AMACOM)

By Michael C. Thomsett

Reviewed by Lauren Dastmalchian (USA)

#### Capturing Upside Risk: Finding and Managing Opportunities in Projects (CRC Press)

By Dr. David Hillson (UK)

Reviewed by Jonathan Norman (UK)

# <u>To Do Doing Done: A Creative Approach to Managing Projects and Effectively Finishing What Matters Most (Simon and Schuster)</u>

By G. Lynne Snead & Joyce Wycoff

Reviewed by Jaime Chavira Moreno (USA)

# <u>HBR Project Management Handbook – How to Launch, Lead, and Sponsor Successful Projects (HBR Press)</u>

By Antonio Nieto-Rodriguez

Reviewed by Ermioni Takou (USA)

#### Thriving in a Male-Dominated Workplace (HBR Press)

By Stacey Abrams, Lara Hodgson, Joseph Grenny, Michelle P. King Reviewed by Tracy Gilmore (USA)

#### Managing Complex Construction Projects: A Systems Approach (CRC Press)

By John K. Briesemeister

Reviewed by Richard Celotto (USA)

### <u>Advanced Project Scheduling Using Microsoft Project (PM Complete)</u>

By Robert Posener (Australia)

Reviewed by Amalia Quintero (USA)

#### Project Management Planning: From Practice to Applied Research (Peter Lang)

By Muhamed Abdomerovic (USA)

Reviewed by Neha Prakash (USA)

To see other recently published book reviews, click here

## **Recent News**

Brigitte Schaden appointed PMWJ Honorary Global Advisor in Austria

APM celebrates success in reaching 3,000 Chartered Project Professionals milestone

Next virtual GAPPS Thought Leadership Forum 26-27 June 2023

39 new works added to PM World Library

Dr. Öncü Hazır appointed PMWJ Honorary Academic Advisor in France

Critical chain project management delivers efficiencies at GSK

Keynote Speakers and Program Set for 15th UT Dallas Project Management Symposium in May 2023

Free PM World Library Membership for residents of Ukraine

PMI study reveals project management gender divide across all major industries

Projects in Sustainability - Project Management Forum 2023, Lugano