



Volume III, Issue VI – June 2014

In This Edition

[Welcome to the June 2014 Edition of the PM World Journal](#)

By David Pells, Managing Editor

Letters to the Editor

[On the subject of Dynamic Scheduling](#)

By Pat Weaver (Australia)

[On Proposed Research into management of the 1851 Crystal Palace project in London](#)

By Max Wideman (Canada)

[On the subject of Project Workflow Management](#)

By Dan Epstein (USA)

Featured Papers

[Debunking the 'While Elephant Project' myth](#)

By Okebugwu F. Onyinyechi, Omajeh Oghene-Mairo Enoch (Nigeria)

[Why Integrate PRiSM™ with Agile Project Management and the relationship with PRINCE2](#)

By Antony della Porta (UK)

[Towards the Facilitation of Project Change Risks: an IT Service Management Perspective](#)

By Charlampos Apostolopoulos (UK), George Halikias (UK), Krikor Maroukian (UK), George Tsaramirsis (Saudi Arabia)

[Does Project Management Certification Really Matter](#)

By Dr Ayman Abu-rumman (Jordan)

[Change Management and Project Management Companies](#)

By Dr Dimitrios P. Kamsaris (UK) and Stefanos Kougoulos (UK)

[Beginnings, Middles and Ends: A Systematic Approach to Organizational Transformation](#)

By Bob Prieto (USA)

[Developing Humanistic Relationships in Project Management](#)

By Ahmad Khodaverdi Darian, PhD (Iran)

Series Articles

[Making knowledge count: Where to find meaningful information](#)

By Prof Darren Dalcher (UK)

[Project Performance: Improving our Understanding Through the Sharing of Lessons Learned \(Advances in Project Management\)](#)

By Dr Robert Chapman (UK)

[Closing the Gap between PM Training and PM Performance - Part 1: Understanding the Gap \(IPMA Education & Training\)](#)

By Stacy Goff

[The Brazilian Experience: General Results \(Project Management Maturity\)](#)

By Russell D. Archibald, PhD (Hon) (Mexico/USA), Darci Prado, PhD (Brazil)

[Agile & EVM: Expert Knowledge from EVM World \(College of Performance Management on Earned Value Management\)](#)

By Shobha Mahabir

Advisory Articles

[How Social Media can Boost Productivity in your Project Management Organization](#)

By Jerry Ihejirika (Nigeria)

[Are you Handling Change as an Event or as the Steady State?](#)

By Marge Combe (USA)

[Defining Complexity for Practitioners](#)

By Mark Phillips (USA)

Personal Stories

[What can Project Managers learn from Nurses?](#)

By Lunga Msengana)

Commentaries

[Examples for XXI Century Leadership](#)

By German Bernate (Colombia)

[Managing Change in a Healthcare Organization: Project or Operation?](#)

By Malik Baxi, MD, PMP (Canada)

[Is there Value in UAT \(User Acceptance Testing\)?](#)

By Eddie Williams (USA)

Second Editions

[Beware of Giants and Trolls! Why legal counsel may now be a critical resource for technology projects in North America](#)

By David L. Pells (USA)

Reports

[Project Management Update from Abuja](#)

By Taopheek Babayeju (Nigeria)

[Project Management in Spain: Monthly Report](#)

By Alfonso Bucero (Spain)

[Project Management Update from Cameroon](#)

By Marie Eliane Ndjib (Cameroon)

[Project Management Update from Rio](#)

By Ricardo Vargas (Brazil)

[Project Management Report from São Paulo](#)

By Mauricio Lopes (Brazil)

[Call for Application for 2014 Young Project Manager Award \(Report from IPMA Excellence Awards Office\)](#)

By Clara Berdini (Italy) and Kasia Pachuta (Poland)

[Project Management Update from Argentina](#)

By Cecilia Boggi (Argentina)

Book Reviews

[*Strategies for Project Sponsorship \(Management Concepts\)*](#)

By Vicki James, Ron Rosenhead and Peter Taylor

Reviewed by Nazanin Mehrooz, PMP (USA)

[*The Rules of Project Risk Management: Implementation Guidelines for Major Projects \(Gower\)*](#)

By Robert Chapman, PhD (UK)

Reviewed by Walter Washburn III, PMP (USA)

[*Business Leadership for IT Projects \(Gower\)*](#)

By Gary Lloyd (UK)

Reviewed by Shailaja Suresh, PMP (India)

[*Performance-Based Project Management: Increasing the Probability of Project Success \(AMACOM\)*](#)

By Glen B. Alleman (USA)

Reviewed by Johnny Gan, PMP (USA)

[In the Age of Turbulence: How to Make Executive PMOs Successful \(CreateSpace\)](#)

By Abid Mustafa (UAE)

Reviewed by Diane Williams Roberts (USA)

[Agile Practices for Waterfall Projects: Shifting Processes for Competitive Advantage \(J. Ross\)](#)

By Barbee Davis (USA)

Reviewed by Alicia L. Lanier, PE (USA)

[The Process Improvement Handbook: A Blueprint for Managing Change and Improving Organizational Performance \(McGraw-Hill\)](#)

By Tristan Boutros and Tim Purdie

Reviewed by Jason S. Bird, PMP (USA)

[Project Think: Why Good Managers Make Bad Decisions \(Gower\)](#)

By Lev Virine and Michael Trumper (Canada)

Reviewed by Brad Hermanson, PE, PMP (USA)

[The Execution Shortcut: Why Some Strategies Take the Hidden Path to Success and Others Never Reach the Finish Line](#)

By Jeroen De Flander (Belgium)

Reviewed by William Brent Cook, PMP (USA)

Art – Fiction – Creative Works

[Some Project Management Cartoons](#)

By Almady Eltonsy (Egypt)