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## Welcome

Welcome to the September 2023 PMWJ By David Pells, Managing Editor (USA)

Letters to the Editor

On the Subject of Project Life Cycles By Dr. Kenneth Smith (The Philippines)

On the Subject of Programs By Stanislaw Gasik, PhD (Poland)

### Interviews

Neuroscience: the secret ingredient in transforming power skills and project value, Interview with Carole Osterweil, Author of Neuroscience for Project Success: why people behave as they do? By Yasmina Khelifi (France)

To see other recently published interviews, click here

# **Featured Papers**

What to do if a project doesn't go as planned or expected? (Let's also ask Chat GPT-4) By Marco Caressa and Massimo Pirozzi (Italy)

The Assessment of New and Renewable Energy and Energy Efficiency Feasible Alternatives and Policies in Indonesia

By Royan Nur Huda (Indonesia)

An Analytic Network Process (ANP) Approach to Refining the Hurdle Rate by Factoring in Project Risk Premium: A Case Study of Indonesia National Oil Company By Nina Ratna Enggar Puspita (Indonesia)

#### Is it Possible to Create the Project Manager's Manifesto?

By Pawel Paterek and Karolina Jarocka (Poland)

An Analytic Network Process (ANP) Approach to Refining the Hurdle Rate by Factoring in Project Risk Premium: A Case Study of Indonesia National Oil Company By Cahyo Sukmono (Indonesia)

Project Logistics Management: A Literature Review for Project Managers By Prof. Dr. M.F. HARAKE (France)

The Futility of Integrated Master Plans Prepared by Planner/Schedulers with Little or No Hands-on Field Experience

By Dr. Paul Giammalvo (Indonesia)

To see other recently published featured papers, click here

Series Articles

Healthcare Projects in a Global Perspective (Part II) (Healthcare and Project Management) By Dr. Deepa Bhide (India)

Supreme Audit Institutions and Projects (Let's Talk About Public Projects) By Stanislaw Gasik, PhD (Poland)

Budgeting for Cost Risk: A brief guide (Practical Project Risk Management) By Martin Hopkinson (UK)

Part 5 Barriers to Collaboration (The Road to Responsible Collaboration) By Robin Hornby (Canada)

Top Skills Needed for Project Managers in the Age of AI (Beyond Hype) By Ricardo Viana Vargas (Brazil/Portugal)

To see other recently published series articles, click here

Advisory Articles

Different approaches to Sprint Retrospectives for Agile teams By Gopinath Venu (USA)

Performance Assessment of Multi-Objective Projects and Programs By Dr. Kenneth Smith (Philippines/USA)

To see other recently published advisory articles, click here

Commentaries

2. Some contradictory entries in PMI 2021 re post-delivery outcomes, and comments on user roles, and project management involvement (Part 2 of a commentary on "outcomes" in PMI 2021)

By Alan Stretton (Australia)

To see other recently published commentary articles, click here

### **Personal Stories**

Applying Project Management Processes to Achieve Your Personal Dreams

By Anne Witherspoon (USA)

### Reports

Awards for Government Projects, Institutional Awards, Project Management Awards, Sporting Awards, Award Potential and the Loch Less Monster (UK Project Management Roundup) By Miles Shepherd (UK)

<u>Updates about Association of Project Professionals Finland; PMI Finland Chapter;</u> <u>Raide-Jokeri light rail project; Kruunusillat [Crown Bridges] projects (Finland Project</u> <u>Management Roundup)</u> By Dr. Jouko Vaskimo (Finland)

Announcement of Project Management Expo 2023 (PM Expo® 2023) (Project Management Update from Rome) By Alessandro Quagliarini (Italy)

Panel discussion on "DPDP Act 2023 – Impact on India's Startup Ecosystem", Upcoming Events: PMO India Awards 2023, PMO Insights – September 2023 Topic: Improving Strategy Delivery & PMO Performance with Blockchain & Generative AI (PM Update from PMO Global Alliance India Hub)

By Sri Sudharshan.M (India)

To see other recently published reports, click here

Second Editions

<u>Managing Organizational Transformation – Lessons Learned</u> By Huma Sohrwardy (USA)

<u>Sustaining a Transitioning Project Management Office (PMO)</u> By Eureka Saunders (USA)

How to understand project stakeholders for project success By Alfonso Bucero (Spain)

To see other recently published second edition papers, click here

# **Book Reviews**

#### Projects, Government and Public Policy (CRC Press)

By Stanislaw Gasik, PhD (Poland) Reviewed by Norah Almadani (USA)

### Realizing Strategy Through Projects: The Executive's Guide (CRC Press)

By Carl Marnewick Reviewed by Toni Smith, PMP (USA)

#### A One-Legged Stool: How Shareholder Primacy Has Broken Business

By Ed Chambliss Reviewed by Angela Thronburg (USA)

#### Project Management Tools and Techniques for Success (CRC Press)

By Christine B. Tayntor Reviewed by Victor Tabi, PMP (USA)

### <u>Managing Project Stakeholders – Building a Foundation to Achieve Project Goals</u> (Wiley)

By Tres Roeder Reviewed by Lance Lawshe, PMP (USA)

# <u>Real-Time Leadership: Find Your Winning Moves When the Stakes are High (HBR Press)</u> By David Noble and Carol Kauffman Reviewed by Mark Wettreich, PMP (USA)

#### Systems Engineering: Fifty Lessons Learned (CRC Press)

By Howard Eisner (USA) Reviewed by Jaime Chavira Moreno, PMP (USA)

To see other recently published book reviews, click here

# **Recent News**

36 new works added to PM World Library

USDOT Launches New Center Focused on Delivering Infrastructure Projects on Time, on Task, on Budget

PMI announces new Board of Directors

Dr. Hans Knöpfel, IPMA Honorary Fellow, has passed away in Switzerland

35 new works added to PM World Library in July

AIPM board announces Dr. Darius Danesh as new CEO

PMI and Oracle announce collaboration

*New Report: Leadership & Development Challenges and Opportunities for Organizations in 2023*