



Volume XIII, Issue II – February 2024

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Welcome

[Welcome to the February 2024 PMWJ](#)

By David Pells, Managing Editor (USA)

Tribute

[Tribute to Dr. J. Davidson Frame, PMI Fellow: 1947-2023](#)

PMI, Family, Friends and Colleagues around the world

Interviews

[Follow Your Passion! Interview with Connie Beck, Chair of the Board of Directors, Fellow, Australian Institute of Project Management, National Executive Group, Urbis \(Australia\)](#)

By Yasmina Khelifi (France)

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Featured Papers

[Pracademic Leadership Adaptive Decision Making – Choosing a Flexible Formula](#)

By Dr. Dale S. Deardorff (USA)

[Exposure of the UK's critical national infrastructure to cyber attacks and ransom demands](#)

By Dr Robert J Chapman (UK)

[Constraint Factors to Sustainable Building Projects Delivery in Enugu State, Nigeria](#)

By Anthony N. Ezemerihe, Dr Kevin C. Okolie, and Dr Dominic A. Obodoh (Nigeria)

[Low Bidding in Nepal's Construction Industry: Prevalence, Impacts and Mitigation](#)

By Yamanta Raj Niroula and Santosh Nepal (Nepal)

Project Financing in Small and Medium Enterprises in Rwanda

By Dr. Ronald Kwena (Rwanda)

Roadmap to Implement BIM and Project Control Integration at Pertamina Refinery Project in Indonesia

By Rizky Feryansyah, CCP (Indonesia)

Risk Management as an Immune System

By Pascal Bohulu Mabelo (South Africa)

Supply Chain Resiliency: How to cope with Disruptions

By Prof. Dr. M.F. HARAKE (France)

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Series Articles

The Healers of Healthcare System: AI and Project Management in Healthcare (Future of Healthcare and Artificial Intelligence (AI): Practical Insights and Diverse Perspectives)

By Dr. Deepa Bhide (India)

Two research perspectives on public projects (Let's Talk About Public Projects)

By Stanislaw Gasik, PhD (Poland)

Inspiring Leadership (The Future Project Culture)

By Dr. Harold Kerzner and Dr. Al Zeitoun (USA)

Benefits of Project Risk Management: A brief guide (Practical Project Risk Management)

By Martin Hopkinson (UK)

Mentor People Part 1 (Making a Modern Project Manager)

By Yasmina Khelifi (France)

Retrofitting benefits to existing projects: Understanding value when you didn't do benefits management the first time (Implementing BS202002: Benefits Management in Programs, Projects & Portfolios)

By Dr. Hugo Minney (UK)

The Continuing Need to Upskill Organizational Leadership (Positive Leadership in Project Management)

By Frank Saladis (USA)

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Advisory Articles

Pre-Qualification and Resource Selection for Subcontracting the Work in a Project

By Anil Seth (India)

Five Common Mistakes that Undermine Agile Project Management

By Bhanu Priya (USA)

Cultivating a Risk-Smart Attitude: Tips and Techniques to Help You Lead Through Uncertainty

By Laszlo A. Retfalvi (Canada)

Managing SMB Cybersecurity Projects

By Yogi Schulz (Canada)

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Commentaries

Customer-oriented project management: Adding a genuine customer focus to the dominant project-product focus

By Alan Stretton (Australia)

Unlocking Inspiration: Personal Insights and Positive Impact from PMI Leadership Institute Meeting (LIM) Europe 2023

By Manuel Ancizu (Spain)

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Reports

Trends for 2024 in PMO; TSO and House of PMO collaborate to launch new edition of "PMO Competency Framework" (Update from House of PMO)

By Lindsay Scott (UK)

That's how it was. Digitalization in Project Management: Data and Artificial Intelligence for Decision-Making; PMI Madrid Chapter participates in Social Good Activities (Project Management Update from Madrid)

By Alfonso Bucero (Spain)

Updates about Association of Project Professionals Finland; PMI Finland Chapter; Kruunusillat [Crown Bridges] projects (Finland Project Management Roundup)

By Dr. Jouko Vaskimo (Finland)

Good News (DRAX, Nuclear Power Expansion), Bad News (New Nuclear, HS2 Fallout), APM News, HORIZON and comments on Rewilding (UK Project Management Roundup)

By Miles Shepherd (UK)

Cybersecurity and Data Security Through the Project Management Lens, (Update from PMO Global Alliance India Hub)

By Sri Sudharshan M (India)

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Second Editions

[A Journey of Discovery – Discovery Projects on Trend](#)

By Frances Crossno and Linda McManis (USA)

[Discover the 4P Superpower Model that will Help Your PMO Overcome its Kryptonite!](#)

By Ana Millan and Naomi Watkins (USA)

[Modernizing Earned Value Management](#)

By Wayne Abba (USA)

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Book Reviews

[Advancing Organizational Project Management Maturity \(Center for Business Practices\)](#)

By Tony Appleby, Jeannette Cabanis-Brewin, J. Kent Crawford, Frances Cruz, James S. Pennypacker, Jimmie L. West, Karen R.J. White

Reviewed by Bryan McNeill (USA)

[The Triumvirate Approach to Systems Engineering, Technology Management, and Engineering Management \(CRC Press\)](#)

By Thomas J. Day

Reviewed by Norah Almadani (USA)

[Practically Project Management: A Resource for Everyday Project Managers \(Practically Project Management\)](#)

By Jon Haley

Reviewed by Pedro Justiniano (USA)

[A Project Sponsor's Warp-Speed Guide: Improving Project Performance \(Business Expert Press\)](#)

By Yogi Schulz and Jocelyn Schulz Lapointe

Reviewed by Bill Sundermann (USA)

[Forging Bonds in a Global Workforce: Build Rapport, Camaraderie, and Optimal Performance No Matter the Time Zone \(McGraw Hill\)](#)

By Andy Molinsky and Melissa Hahn

Reviewed by Yasmina Khelifi (France)

[Green Project Management \(CRC Press\)](#)

By Richard Maltzman and David Shirley

Reviewed by Keiani Smith (USA)

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Association for Project Management appoints acclaimed business leader Yvonne Thompson as new President

Project Management Institute Introduces PMI Infinity™: The All-New AI- Powered Resource for Project Professionals

New PMI Infinity – PMP Exam Simulator Now Available

26 new works added to PM World Library in January

Xergy opens new International Offices to Support the Growth of its Game-Changing Project Management Software

Dr. J. Davidson Frame leaves a lasting Legacy

Dr. Deepa Bhide appointed PMWJ Honorary Industry Advisor in India

PM Ready Achieves Non-Profit Status, Launches Website