



## Volume XIII, Issue IV – April 2024

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By Yasmina Khelifi (France)

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#### [Standardized Multi-Dimensional WBS for Enhanced BIM and Data Analytics in LPG Facility Projects](#)

By Mahesa Hidayat (Indonesia)

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[Developing Parametric Modelling for Class 4 Estimate of Pier and Jetty Construction by Analyzing Historical Databases using AI Tools & EVM Techniques](#)

By Rizkia Arifani Zain (Indonesia)

[Hypercompetition and Wartime Project Management](#)

By Prof. Dr. M. F. HARAKE (France)

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## Student Papers

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By Iresha S. Hewage (Sri Lanka)

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By Dr. Deepa Bhide (India) and Tiffany Brewer (USA)

[How public projects differ from other projects, Part 1 \(Let's Talk About Public Projects\)](#)

By Stanislaw Gasik, PhD (Poland)

[Selecting the Next PM \(The Future Project Culture\)](#)

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[Project Risk Management Culture: A brief guide \(Practical Project Risk Management\)](#)

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[Mentor People \(Part 2\) \(Making a Modern Project Manager\)](#)

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By Jeff Oltmann (USA)

**[The PRACI matrix: Your blueprint for realisation of a project's objectives](#)**

By Dr. Robert Chapman (UK)

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## Commentaries

**[Project management lessons from the Phoenix HR/payroll system fiasco](#)**

By Yogi Schulz (Canada)

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## Case Studies

**[The Integrated PMO \(IPMO\): The Award-winning Journey of OPG](#)**

By Dr. Waffa Adam and Joe Campa (Canada)

## Reports

**[Good News \(National Highways Programmes\), Carbon Emissions, Net Zero Projects \(New Gas Opower Plants, FutureGrid, Mini NUCs, SMR cost cutting\), MP Strike, Major Infrastructure Turnaround and Woolly Mammoths again \(UK Project Management Roundup\)](#)**

By Miles Shepherd (UK)

**[Updates about Association of Project Professionals Finland; PMI Finland Chapter; Kruunusillat \[Crown Bridges\] projects \(Finland Project Management Roundup\)](#)**

By Dr. Jouko Vaskimo (Finland)

**[PMI Chapters associated with the PMI Madrid Spain Chapter \(Project Management Update from Madrid\)](#)**

By Alfonso Bucero (Spain)

**[March PMO Insights: Integrating Operations & Project Management for improved business outcome and PMO Leader of the Year Award winners \(Update from PMO Global Alliance India Hub\)](#)**

By Sri Sudharshan M (India)

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## Book Reviews

### [\*\*Managing Business Projects: The Essentials \(CRC Press\)\*\*](#)

By Frank Einhorn

Reviewed by Alexis Ledesma, PMP (USA)

### [\*\*Project Management Blunders: Lessons from the Project That Built, Launched, and Sank Titanic \(Multi-Media\)\*\*](#)

By Mark Kozak-Holland

Reviewed by Richard D. Bonaparte, PMP (USA)

### [\*\*Digital Project Practice for New Work and Industry 4.0 \(CRC Press\)\*\*](#)

By Tobias Endress, Editor

Reviewed by Ramadevi Lanka (India/USA)

### [\*\*Higher Ground: How Business Can Do the Right Thing in A Turbulent World \(HBR Press\)\*\*](#)

By Alison Taylor

Reviewed by Blake Hampton (USA)

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[\*\*\*Dr. Stanislaw Gasik appointed PMWJ Honorary Industry Advisor\*\*\*](#)

[\*\*\*Water crises threaten world peace\*\*\*](#)

[\*\*\*Michel Thiry, PhD, PMI Fellow appointed PMWJ Honorary Global Advisor\*\*\*](#)

[\*\*\*Tim Jaques Elected President of Prestigious International Project Management Association-USA\*\*\*](#)

[\*\*\*33 new works added to PM World Library in March\*\*\*](#)

[\*\*\*Early Registration ends soon for 16<sup>th</sup> UT Dallas Project Management Symposium in May 2024\*\*\*](#)

[\*\*\*Ukraine: Restoring scientific infrastructure will cost over \\$1.26 billion \(UNESCO\)\*\*\*](#)

[\*\*\*PM World announces strategic cooperation with PMI Dallas Chapter\*\*\*](#)

