

Welcome to the May 2024 PMWJ ¹

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PMWJ Managing Editor

Welcome to the May 2024 edition of the PM World Journal (PMWJ), the 141st monthly edition of this practitioner-oriented publication. This month's PMWJ is another diverse and interesting edition, with 27 new works by 29 different authors representing 12 different countries. The new additions this month bring our totals to 5,016 works by 1,960 different authors representing 90+ countries published in the PMWJ to date and archived in the PM World Library.

The **Interview** this month, courtesy of PMWJ correspondent **Yasmina Khelifi** in Paris, is with **Graziano Trasarti**, founding member and current President of the Italian Project Management Association ISIPM, based in Rome. Founded 18 years ago and with around 4,000 current members, ISIPM is one of the largest independent PM professional bodies in Europe. ISIPM has also established a strategic alliance with the PM World Journal and Library, so we are happy to share Graziano's interview with our readers. To learn more about this impressive national PM association, check out this interesting interview.

Six very interesting **Featured Papers** are included this month, by authors in five countries. "Elevating Visibility of Project Management Knowledge: AI may lead the way" is by **Muhamed Abdomerovic**. **Dr. Mark Reeson** in the UK has authored "Project management to Net Zero." Quantum Project Management and the Concept of Space-time" is by **Bob Prieto**. "Performance limiting factors for complex projects within the Royal Canadian Air Force" is by **Sébastien Montreuil** and **Prof Christophe Bredillet** in Quebec. Alan Stretton in Australia has authored a significant new paper on "Managing Customer Projects vs. Internal Projects". "Project Management of UN Activities: Guide to end-to-end Project Delivery" is by **Prof Dr. M.F. Harake** in France. The titles of these papers should attract your attention. In addition, these papers are all by very experienced PM scholars and experts, so please take them seriously.

Five **Series Articles** are included by our regular series authors. **Dr. Deepa Bhide** in India is back with another powerful article in her 2024 series on "Practical Insights and Diverse Perspectives on AI in Healthcare Project Management." This month's instalment is titled "Artificial Intelligence Enablement of Public Health: A Transformative Approach – Future of Healthcare and AI". This month's contribution is a combination of interviews with public health leaders and Dr. Bhide's summaries. Very good steps forward.

Dr. Stanislaw Gasik in Poland has authored the next in his series on "Let's Talk About Public Projects". This month's article is part two in Dr. Gasik's assessment of "How Public projects differ from other projects" based on a recent survey and studies. Based on my

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own experience with U.S. federal government programs, these points seem right on target. I hope those of you working in the public sector read these two good articles.

Martin Hopkinson in the UK has penned another brief guide in his “Practical Project Risk Management” series, this one on “Risk in Earlier Project Phases.” **Dr. Hugo Minney** in the UK has authored “The Role of Project Managers in driving sustainability across industries” in his series on “Implementing BS202002: Benefits Management in Programs, Projects and Portfolios”. **Oliver Lehmann** in Germany has authored a new interesting and highly relevant article in his series on “Project Business Management”. “Cashflow Matters in Project Business” is Oliver’s latest contribution for those in the business of delivering projects and PM services to owner-organization clients. Good solid practical advice! Don’t miss reading our series articles by recognized thought leaders, which are often enlightening and entertaining, and always informative.

Three **Advisory Articles** are included this month, by **Jeff Oltmann** in Oregon, **Jean Luc Ozoux** in Paris and **Yogi Schulz** in Calgary, Canada. Jeff and Yogi are frequent contributors; Jean Luc is new to the journal. All three are very experienced professionals so their articles provide advice that many of you might find useful. In any case, please take a look. The articles are all short and fast to read.

One **Commentary Article** is also included this month. Following the publication of a significant paper by one of his students in the PMWJ last month, **Dr. Paul Giammalvo** in Jakarta has authored “How to implement a Competency Development/Capacity Building Program for Earned Value Management that has been Tested and Proven to work.” Paul’s model and paper are based on many years of experience, research, consulting and leading six-month long workshops for project controls professionals in multiple countries to aid them in gaining AACE CCP certifications. As Paul demonstrates, the use of sophisticated earned value for management of major projects in construction, oil and gas and other heavy industries is very well established.

Four of our most active International Correspondents have contributed **Reports** again this month. **Miles Shepherd** in Salisbury, England has provided another entertaining and newsy report covering multiple topics. **Dr. Jouko Vaskimo** is back with an update about Association of Project Professionals Finland, PMI Finland Chapter and the Kruunusillat [Crown Bridges] projects. **Alfonso Bucero** in Madrid has authored a short update on project management in Spain. **Sri Sudharshan.M** has provided an update from the PMO Global Alliance India Hub. Read our report for some snapshots of projects and PM-related activities in some interesting places.

Six **Book Reviews** are included this month, by PMI members in Texas and Maryland, for which they can receive PDUs for PMP recertification. A few **Recent News** articles related to project management and PM World are also included.

I hope you find this month’s edition interesting or useful, and

Have a great month!

About the Author



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David L. Pells, PMI Fellow, HonFAPM, ISIPM, PMA is Managing Editor and publisher of the *PM World Journal* (www.peworldjournal.com) and Managing Director of the PM World Library (www.peworldlibrary.net). David is an internationally recognized leader in the field of professional project management with more than 40 years of experience on a variety of programs and projects, including engineering, construction, energy, defense, transit, technology and nuclear security, and project sizes ranging from thousands to billions of dollars. He occasionally acts as project management advisor for U.S. national laboratories and international programs, and currently serves as an independent advisor for a major U.S. national security program.

David Pells has been an active professional leader in the United States since the 1980s, as founder and president of several PMI chapters, founder of PMI's first SIG (Project Earth), and member of the PMI board of directors twice. He was founder and chair of the Global Project Management Forum (1995-2000), an annual meeting of leaders of PM associations from around the world. David was awarded PMI's Person of the Year award in 1998 and Fellow Award, PMI's highest honor, in 1999. He is also an Honorary Fellow of the Association for Project Management (APM) in the UK; the Instituto Italiano di Project Management (ISIMP) in Italy; and Project Management Associates (PMA) in India.

Former managing editor of *PM World Today*, he is the creator, editor and publisher of the *PM World Journal* (ISSN: 2330-4880). David has a BA in Business Administration from the University of Washington and an MBA from Idaho State University in the USA. He has published widely and spoken at conferences and events worldwide. David lives near Dallas, Texas and can be contacted at editor@peworldjournal.com.

To see other works by David Pells, visit his author showcase in the PM World Library at <http://peworldlibrary.net/authors/david-l-pells/>