

Welcome to the June 2024 PMWJ ¹

David L. Pells
PMWJ Managing Editor

Welcome to the June 2024 edition of the PM World Journal (PMWJ), the 142nd monthly edition of this practitioner-oriented publication. This month's PMWJ is another diverse and interesting edition, with 36 new works by 45 different authors representing 15 different countries. The new editions this month bring our totals to 5,080 works by 1,977 different authors representing 90+ countries published in the PMWJ to date and now archived in the PM World Library.

One **Letter to the Editor** is included in this edition on the topic of Better Progress Measurement, in response to the advisory article in the May PMWJ by Jean Luc Ozoux. The email came from our faithful reader and contributor Dr. Ken Smith in Manila. Ken has weighed in based on his decades of experience with this very topic.

Two **Interviews** are included this month. PMWJ correspondent **Ipek Sahra Ozguler** in Istanbul has interviewed **Dr. Robert Joslin**, founder and President of the Switzerland based Association of International Project Management Officers (AIPMO). PMWJ correspondent **Yasmina Khelifi** in Paris has contributed an interview with **Deanna Landers**, PMI Fellow and past Chair of the PMI Board of Director. Deanna is founder and Chair of the Board of Project Managers Without Borders, based in the USA and recently acquired by PMI. Check out these very interesting interviews to learn something about important PM organizations that you probably did not even know existed.

A record 11 **Featured Papers** are included this month, by authors in five different countries. As usual these good and serious papers are a mix of academic and professional research results, by professors, graduate students and senior project management experts and professionals. The topics are directly or indirectly related to program and project management. Rather than mention all of the titles and authors, I can say that these are substantial works representing many hours of research and writing. So please review the titles and summaries and read one or two. Several are a little dry, several fascinating, a couple on significant topics, and a couple on entirely new subjects. These authors are making serious contributions to the global PM body of knowledge with new topics, new models and new information. You will be both impressed and surprised by some of these.

Four **Series Articles** are included this month, three by returning authors and one by a new team of contributors. **Dr. Deepa Bhide** in India is back with another powerful article related to "the Future of Healthcare and AI" titled "Empowering Healthcare with Ethics and Efficiency". This is another outstanding and important work; if you are involved with any aspect of healthcare, please read this new piece.

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Dr. Stanislaw Gasik in Poland has authored the next in his series on “Let’s Talk About Public Projects”, this month’s article titled “Advanced project support”. Dr. Gasik deeply understands the issues, challenges and nuances related to implementing program and project management in the public sector. His series of articles comprise a master class for those working in any public agency, at the national, state or local levels. There are projects and programs in every government agency and at every level, thousands of initiatives that require effective project management. If you are a PM or PMP engaged in public service, read and learn from Stan Gasik. He’s an international expert; if you have a question, send him an email.

Martin Hopkinson in the UK has penned another brief guide in his “Practical Project Risk Management” series, this one a brief guide on “Effects of Heuristics on Risk Estimates.” As Martin demonstrates, sometimes rather complicated issues can be addressed in relatively simple and straightforward ways.

We are also happy to introduce a new series this month on “Artificial Intelligence Use in Project Management”, a very hot topic. The authors, **Ivano de Filippo** in Rome and Americans **Dr. Josh Ramirez**, **Darrell Mesa** and **Rebecca Winston**, have previously researched and published on topics related to neuro-behavioral issues and cognitive intelligence in project management. They want to point out some risks of assuming that AI and human intelligence are or can be equated. Read their first article titled “Issues that Project Managers and Other Members of the Project Team Should be Aware of.”

Four **Advisory Articles** are included this month. **Jeff Oltmann** in Portland, Oregon is back with “Looking for a Goldilocks Moment”. **Yogi Schulz** in Calgary, Alberta is back with “How can your project sponsor help you?” **Manuel Ancizu** in Pamplona, Spain is back with “How to select the most suitable project management approach?” New contributor **Andrew Conway** in the UK has authored “Driving innovation and unlocking success through project management developments.” These very experienced professionals offer some good ideas, so check them out.

Three **Commentary Articles** are also included this month. “Megaprojects or Megaproblems?” is by Professors **Stewart Clegg** and **Shankar Sankaran** at UTS in Sydney. Apparently big infrastructure projects are also bound for the ditch in Australia as they are in so many countries. **Raji Sivaraman** and **Dr. Te Wu** in the U.S. have weighed in on the “Baltimore Bridge Collapse – A Perspective from the Outside.” I think we need more PM experts to comment on disasters, either manmade or due to extreme weather. The third commentary article may be somewhat controversial; “Transforming Project Management: The Role of Open AI”, mostly authored by ChatGPT (an AI tool owned by OpenAI. This article was offered by **H.T. Soheili**, PM World’s technology advisor based on a test query posed to the tool. It’s published here in that context. But maybe publishing it is a mistake. What do you think? Please send me your reaction.

One **Case Study** is included this month, also related to Artificial Intelligence. Dr. Dimitris Antoniadis in London has shared the results of a study, captured in “A Critique of AI tool errors in Critical Path Analysis theory- a project control case study.” This is a very

interesting study related to common project control issues. Maybe humans are needed after all.

Four PMWJ International Correspondents have contributed **Reports** this month. **Miles Shepherd** in Salisbury, England has provided another entertaining and newsy report covering a wide range of topics including Good News, Chelsea, New Projects, AI in the News, UK energy Issues and more. **Dr. Jouko Vaskimo** is back with an update about Association of Project Professionals Finland, PMI Finland Chapter and the Kruunusillat [Crown Bridges] projects (a program of multiple new bridges in and around Helsinki). **Alfonso Bucero** in Madrid has authored a project management update from Madrid. **Peter Banda** in Harare has provided a report about a huge new steel plant being built in Zimbabwe. Reports are always interesting and often entertaining, always covering something new. Actually, these are my most anticipated contents each month.

In the **Second Editions** section, **Dr. Eduardo Miranda** at Carnegie Mellon University in Pittsburgh is the author of “Visual Milestone Planning in a hybrid development context.” This paper is an adaptation of Dr. Miranda’s chapter in the book *Quality of Information and Communications Technology (QUATIC2023)* published by Springer. We have published works by Dr. Miranda previously and are happy to share this work with our readers.

Four good **Book Reviews** are included this month, by **Dr. Valentina Rada** in San Antonio, **A. W. Schultz** and **Linda Whitesell** in the Dallas area, and Emmanuel Wesley in Oklahoma. Our book reports tend to be pretty interesting, nothing like the short paragraphs in reviews posted on Amazon.

A few **Recent News** articles related to project management and PM World are also included. If you have PM-related news that you would like us to share, please include in an email to me at any time. The more generally useful and informative the better!

I hope you find this month’s edition interesting or useful, and

Have a great month!

About the Author



David L. Pells

Editor/Publisher, PMWJ
Texas, USA



David L. Pells, PMI Fellow, HonFAPM, ISIPM, PMA is Managing Editor and publisher of the *PM World Journal* (www.peworldjournal.com) and Managing Director of the PM World Library (www.peworldlibrary.net). David is an internationally recognized leader in the field of professional project management with more than 40 years of experience on a variety of programs and projects, including engineering, construction, energy, defense, transit, technology and nuclear security, and project sizes ranging from thousands to billions of dollars. He occasionally acts as project management advisor for U.S. national laboratories and international programs, and currently serves as an independent advisor for a major U.S. national security program.

David Pells has been an active professional leader in the United States since the 1980s, as founder and president of several PMI chapters, founder of PMI's first SIG (Project Earth), and member of the PMI board of directors twice. He was founder and chair of the Global Project Management Forum (1995-2000), an annual meeting of leaders of PM associations from around the world. David was awarded PMI's Person of the Year award in 1998 and Fellow Award, PMI's highest honor, in 1999. He is also an Honorary Fellow of the Association for Project Management (APM) in the UK; the Instituto Italiano di Project Management (ISIMP) in Italy; and Project Management Associates (PMA) in India.

Former managing editor of *PM World Today*, he is the creator, editor and publisher of the *PM World Journal* (ISSN: 2330-4880). David has a BA in Business Administration from the University of Washington and an MBA from Idaho State University in the USA. He has published widely and spoken at conferences and events worldwide. David lives near Dallas, Texas and can be contacted at editor@peworldjournal.com.

To see other works by David Pells, visit his author showcase in the PM World Library at <http://peworldlibrary.net/authors/david-l-pells/>