



Volume XIV, Issue VI – June 2025

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Welcome

Welcome to the June 2025 PMWJ

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AI Chatbots

By Alexander Apostolov, PhD (Bulgaria)

Interviews

Bridging Vision and Execution: The Expanding Impact of Chief Project Officers (An exclusive interview with contributors to *The Evolution of the PMO: The Rise of the Chief Project Officer – Part 3*)

By Aina Aliiva (Canada/Ukraine)

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Featured Papers

The Ethical Web and Data Architecture in the Age of AI: Balancing Innovation with Responsibility

By Salam Jaroshi (Libya)

Project on Enhancing Sustainable Development in Katondo, Kabwe, Zambia, through Government-Led Land Tenure Reform and National Land Titling Initiatives

By Dr. Evance Moses Silumbwe (Zambia)

Comparison and Similarities of Land Use Act with Traditional Land Holding System in Aboh, Ndokwa East Local Government, Delta State

By Chukwuma I.E and Prof. A.N. Udobi (Nigeria)

Rethinking Project Boundaries

By Sr. Youcef J-T. Zidane, PhD (Algeria)

Assessing the Governance of Local Economic Development Strategic Plans in Supporting Small Firms in Informal Settlements in Kabwe, Zambia

By Fizzo Telebwe Chidakwa Evance Moses Silumbwe (Zambia)

BIM Implementation as Lifecycle Enabler

By Pascal Bohulu Mabelo (South Africa)

The Digital Revolution in Project Management

By Antonio Bassi (Switzerland)

Comparison of Land Use Act and Traditional Land Use

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Influence of Corporate Culture on the Creation of Project Management Structures

By Luca Costa (Italy)

Relationship between Environmental, Social, and Governance (ESG) Management and Corporate Performance: A study of Energy listed Companies in the United States, Malaysia, and Hong Kong

By Dr. Chia Teck Lim (China)

Quality Management Model for Preventing Building Project Failure

By Kelechi Jude Egbujor, Prof. Chinedum C. Nwachukwu , Dr. Gregory C. Enyinna , Dr. Benedict Amade (Nigeria)

Hospital management in post-Covid France: project-based management as a strategic response

By Oumaima OMARI HARAké (France)

Managing the Unseen: The Interplay of Vigilance, Resilience, and Resistance in Project Management

By Prof. Dr. M.F. HARAKE (France)

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By Prof Darren Dalcher, PhD (UK)

Cost-Benefit Analysis, Social Value, and Project Proposals (Advances in Project Management)

By Dr. Alexia Nalewaik (USA)

Some Notes on the PMI Maximizing Project Success Document (Let's Talk About Public Projects)

By Stanislaw Gasik, PhD (Poland)

The Good, the Bad, and the Ugly in Project Business (Project Business Management)

By Oliver Lehmann (Germany)

[The Schedule Risk Modelling Tools Trap: A brief guide \(Practical Project Risk Management\)](#)

By Martin Hopkinson (UK)

[Bringing it together – Benefits Management as the P3M integrator \(Implementing BS202002: Benefits Management in Programs, Projects & Portfolios\)](#)

By Dr. Hugo Minney (UK)

[Heterogeneity Matters \(Lessons Learned from the PMMM Research\)](#)

By Darci Prado, PhD (Brazil)

[Chaos-Proof Project Leadership: Mastering Time in a Turbulent World \(From the Podcast: Summary of a recent Interview on The Project Management Podcast\)](#)

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By Dr. Kenneth Smith (Philippines/USA)

[The Elephant in the Boardroom: Unveiling Why Your Organisation Resists the Change You Champion ...And the Hard Truth No Executive Wants to Face](#)

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[Drilling Rig Mobilization/Move Projects Improved by Application of Critical Path Method and Agile Principles](#)

By Nursultan Sitmagambetov (Romania / Kazakhstan)

Reports

[APM Update for PMWJ](#)

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[Project Management Talent Gap and Opportunities \(Project Management Update from Nepal\)](#)

By Yamanata Niroula (Nepal)

[The PMI Madrid Spain Chapter relaunches its Mentoring Program \(Project Management Update from Madrid\)](#)

By Alfonso Bucero (Spain)

[Not So Good News \(Hornsea 4, Harbour Energy\), Good News \(Chelsea Flower Show, National Gallery, London Power Tunnel, New data centers plan, New reservoirs, Brownfield regeneration\), Professional conduct, Magic mushrooms and White Stork Project \(UK Project Management Roundup\)](#)

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[Updates about Association of Project Professionals Finland; PMI Finland Chapter; Kruunusillat projects \(Finland Project Management Roundup\)](#)

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[Project Management Update from Harare](#)

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By Dr. Arden Dudek, PMP (USA)

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[More Human: How the Power of AI Can Transform the Way You Lead \(HBR Press\)](#)

By Rasmus Hougaard & Jacqueline Carter with Marissa Afton and Rob Stenbridge

Reviewed by Sarah Symons (USA)

[Why Are We Here? Creating a Work Culture Everyone Wants \(HBR Press\)](#)

By Jennifer Moss (USA)

Reviewed by Sarah Visser-Kincaid, PMP (USA)

[Understanding Project Practices and Processes \(CRC Press\)](#)

By Mel Bost

Reviewed by Surya Yeshwanth Mandapaka (USA)

[The Volunteering Journey to Project Leadership \(Auerbach/Taylor & Francis\)](#)

By Mayte Mata Sivera and Yasmina Khelifi

Reviewed by Ramila Patel (USA)

[Mastering Agile Project Management \(Ajprint.kz\)](#)

By Almas Issayev

Reviewed by Nursultan Sitmagambetov MSc, CAPM (Romania / Kazakhstan)

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[Research on Executive Training in Project Sponsorship Underway](#)

[PMI Launches PMI Study Hall CAPM](#)

[One Month to Go: GPMF 2025 Set to Redefine the Future of Project Management in the Region](#)

[22nd KM FEST 2025 - Global Knowledge Management Festival - 19-20 November \(zoom\)](#)

[Registration open for 17th UT Dallas Project Management Symposium in May](#)

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[The Evolution of the PMO: The Rise of the Chief Project Officer](#)

[GAPPS 2025 Thought Leadership Forums Announced](#)

[Next-Gen Project Management: The Power of People, Processes & Technology - GPMF2025, Riyadh, May 17-19](#)

Major New Book: Handbook on Public–Private Partnerships in International Infrastructure Development: A Critical Perspective

Projects For a Better Future – APM Conference 2025, June in Coventry

IPMA announces 34th World Congress in Berlin: 17-19 September 2025

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